## Agenda

I. Financial Results for the Year Ended March 31,2013
II. Estimation for the Year Ending March 31,2014

III . Reference Data

## Summary of Estimation for the Year Ending March 31, 2014

Nikon

- LCD division is expected to increase sales. Although sluggish market conditions are likely to continue for Imaging Company, the overall sales and income show positive forecasts, $10 \%$ and $67 \%$ up on the year, respectively.
Precision Equipment Company
Investment in lithography tools has been remained low, but a recovery is expected in the $2^{\text {nd }}$ half. LCD division expects to maintain the current high market share as the LCD market expands. Both sales and income are expected to improve $17 \%$ and $23 \%$, respectively.


## Imaging Company

Persistent contraction is likely for the compact camera market, but the market for digital camera-interchangeable lens type is expected to keep up the current growth. Both sales and income are forecasted to rise 8\% and 55\% each.

Instruments Company
Bioscience division strives to expand the share of biological microscopes for general research and clinical use while awaiting a recovery of government spending. Industrial Instruments division attempts to capture new demands from automotive and aircraft industries, etc. Sales is expected to grow $17 \%$ with reduced loss.

- Annual dividend per share: 41 yen (interim dividend 10 yen)


## Estimation for the Year Ending March 31, 2014

Nikon

| Billions of yen | $13 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | $14 / 3$ <br> Estimation | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 1010.4 | $\frac{497.2}{513.2}$ | 1110.0 | $\frac{507.0}{603.0}$ | + 99.6 |
| Operating Income \% vs Net Sales | $\begin{gathered} 51.0 \\ 5.0 \% \end{gathered}$ | $\frac{37.1}{13.9}$ | $\begin{gathered} 85.0 \\ 7.7 \% \end{gathered}$ | $\frac{25.0}{60.0}$ | + 34.0 |
| Ordinary Income \% vs Net Sales | $\begin{aligned} & 48.3 \\ & 4.8 \% \end{aligned}$ | $\frac{39.5}{8.8}$ | $85.0$ | $\frac{25.0}{60.0}$ | + 36.7 |
| Net Income \% vs Net Sales | $42.4$ <br> 4.2\% | $\frac{32.0}{10.4}$ | $\begin{gathered} 65.0 \\ 5.9 \% \end{gathered}$ | $\frac{16.0}{49.0}$ | + 22.6 |
| FCF | -13.2 |  | 50.0 |  | + 63.2 |
| $\begin{aligned} & \text { Exchange Rate } \\ & \text { (yen) } \\ & \text { Uss } \\ & \text { EURO } \end{aligned}$ | $\begin{gathered} 83 \\ 107 \end{gathered}$ | 79 <br> 87 <br> $\frac{101}{114}$ | $\begin{gathered} 95 \\ 125 \end{gathered}$ |  | Impact on Net Sales <br> Approx. +107.0 <br> Impact on Op. Income <br> Approx. +33.0 |

Although the business environment remains tough, the corporation will improve profitability and increase in profit.

## Estimation for Precision Equipment Company

Nikon

| Billions of yen | $13 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | $14 / 3$ <br> Estimation | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 179.0 | $\frac{80.4}{98.6}$ | 210.0 | $\frac{80.0}{130.0}$ |
| Operating Income <br> \% vs Net Sales | $13.0$ | $\frac{7.2}{5.8}$ | $16.0_{7.6 \%}$ | $\frac{-2.0}{18.0}$ |
| IC Steppers \& Scanners New / Refurbished (units sold) | 25/15 | $\frac{9 / 5}{16 / 10}$ | 38/15 | $\frac{10 / 7}{28 / 8}$ |
| LCD $\begin{gathered}\text { Steppers \& Scanners } \\ \text { (units sold) }\end{gathered}$ | 43 | $\frac{25}{18}$ | 50 | $\frac{33}{17}$ |
| IC Steppers \& Scanners Market Scale CY12/13 | 222 units |  | Approx. 200 units |  |
| LCD Steppers \& Scanners Market Scale CY12/13 | 66 units |  | Approx. 80 units |  |

Although the market for IC steppers/scanners shrinks, the improved competitiveness will help increase the sales volume. LCD division is expected to maintain the high market share with an expectation of market recovery.

## Estimation for Precision Equipment Company



## Estimation for Imaging Company

Nikon

| $\begin{aligned} & \text { Billions of yen } \\ & 1,000 \text { of units sold } \end{aligned}$ | $13 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | $14 / 3$ <br> Estimation | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 751.2 | $\frac{381.0}{370.2}$ | 810.0 | $\frac{390.0}{420.0}$ |
| Operating Income <br> \% vs Net Sales | $60.7{ }_{8.1 \%}$ | $\frac{41.8}{18.9}$ | $94.0$ | $\frac{42.0}{52.0}$ |
| Digital camera Interchangeable Lens Type | 6,980 | $\frac{3,450}{3,530}$ | 7,100 | $\frac{3,400}{3,700}$ |
| Interchangeable Lens | 9,710 | $\frac{4,770}{4,940}$ | 9,800 | $\frac{4,700}{5,100}$ |
| Compact DSC | 17,140 | $\frac{8,260}{8,880}$ | 14,000 | $\frac{6,500}{7,500}$ |
| $\begin{gathered} \text { D-CIL } \\ \text { Market Scale } \end{gathered}$ | 19,230 |  | 21,000 |  |
| $\stackrel{\text { IL }}{\text { Market Scale }}$ | 29,640 |  | 32,000 |  |
| $\begin{gathered} \text { C-DSC } \\ \text { Market Scale } \end{gathered}$ | 68,080 |  | 60,000 |  |

Sales in the entry class of D-SLR shift more to newer products. New product launch of mid-class cameras is also expected to help the performance. Compact DSC aims for profitability. Operating income will be buoyed in part by weak yen, but the substantial income is also expected to grow.

## Estimation for Instruments Company

| Billions of yen | $13 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | $14 / 3$ <br> Estimation | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales | 53.8 | $\frac{23.7}{30.1}$ | 63.0 | $\frac{27.0}{36.0}$ |
| Operating Income | -4.9 | $\frac{-2.9}{-2.0}$ | -1.5 | $\frac{-2.5}{1.0}$ |

Billions of yen


## Estimation for Capital Expenditure, Depreciation and R\&D



