## Agenda

I. Financial Results for the Year Ended March 31,2013
II. Estimation for the Year Ending March 31,2014

III . Reference Data

## Summary for the Year Ended March 31, 2013

- Precision Equipment Company reduced sales and income on the year due to sluggish investment. Imaging Company recovered from last fiscal year's Thai floods, but the market condition got worsened in the $2^{\text {nd }}$ half. Overall, the company total sales increased by $10 \%$, while operating income decreased by $36 \%$ on the year.


## Precision Equipment Company

Both IC and LCD divisions raised competitiveness thanks to state-of-the-art IC and LCD steppers/scanners. But, the market shrinkage affected the sales and income negatively by $28 \%$ and $70 \%$, respectively, on the year.

## Imaging Company

Both sales and income posted expected results in the $1^{\text {st }}$ half, but the market condition got abruptly worsened in the $2^{\text {nd }}$ half. Because the inventory was built in the $1^{\text {st }}$ half to counteract Thai floods risks, the profitability was deteriorated compared to the $1^{\text {st }}$ half. Sales ended with $28 \%$ hike and operating income $13 \%$ up from the previous year.
The inventory was reduced to nearly level as planned at fiscal year end.

## Instruments Company

Being affected by postponed/compressed government spending and suppressed investments in semiconductor and electronics parts, sales decreased 4\% year-on-year and operating deficit has expanded.

- Dividend at FY end: 12 yen; annual dividend: 31 yen


## Financial Highlights for the Year Ended March 31, 2013

Nikon

| Billions of $y$ | $\begin{aligned} & 12 / 3 \\ & \text { (A) } \end{aligned}$ | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | Previous est. as of Feb. 6(B) | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | $\begin{gathered} 13 / 3 \\ \text { Actual (C) } \end{gathered}$ | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | Change (C)-(A) | Chang (C)-(B) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 918.6 | $\frac{486.3}{432.3}$ | 1000.0 | $\frac{497.2}{50.8}$ | 1010.4 | $\frac{497.2}{513.2}$ | +91.8 | +10.4 |
| Operating Income \% vs Net Sales | $\begin{aligned} & 80.0 \\ & 8.7 \% \end{aligned}$ | $\frac{61.1}{18.9}$ | $\begin{gathered} 48.0 \\ 4.8 \% \end{gathered}$ | $\frac{37.1}{10.9}$ | $\begin{aligned} & 51.0 \\ & 5.0 \% \end{aligned}$ | $\frac{37.1}{13.9}$ | -29.0 | +3.0 |
| Ordinary Income \% vs Net Sale | $\begin{gathered} 89.3 \\ 9.7 \% \end{gathered}$ | $\frac{65.1}{24.2}$ | $\begin{gathered} 48.0 \\ 4.8 \% \end{gathered}$ | $\frac{39.5}{8.5}$ | $\begin{gathered} 48.3 \\ 4.8 \% \end{gathered}$ | $\frac{39.5}{8.8}$ | -41.0 | +0.3 |
| $\underset{\text { \% vs Net Sales }}{\text { Net Income }}$ | $\begin{gathered} 59.3 \\ 6.5 \% \end{gathered}$ | $\frac{50.4}{8.9}$ | $\begin{gathered} 38.0 \\ 3.8 \% \end{gathered}$ | $\frac{32.0}{6.0}$ | $\begin{gathered} 42.4 \\ 4.2 \% \end{gathered}$ | $\frac{32.0}{10.4}$ | -16.9 | +4.4 |
| FCF | -34.0 |  | 10.0 |  | -13.2 |  | +20.8 | -23.2 |
| Exchange Rate (yen) | 79 | $\frac{80}{78}$ | 8 | $\frac{79}{83}$ | 83 | $\frac{79}{87}$ | +15.1 | $\begin{aligned} & \text { Net Sales: } \\ & \text { +13.0 } \end{aligned}$ |
| US\$ EURO | 109 | $\frac{114}{104}$ | 105 | $\frac{101}{110}$ | 107 | $\frac{101}{114}$ | $\begin{gathered} \hline \text { Impact on } \\ -9.2 \end{gathered}$ | $\begin{array}{r} \text { p. Income: } \\ +1.4 \end{array}$ |

Overall sales increased year-on-year thanks to strong sales in Imaging Company, but operating income decreased as Precision Equipment was affected by market shrinkage and profitability of Imaging got worsened in the $2^{\text {nd }}$ half.

## Precision Equipment Company

| Billons of yen | $\begin{gathered} 12 / 3 \\ \text { Actual } \end{gathered}$ | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | ${ }_{\text {a }}^{\substack{\text { Previous est. } \\ \text { as of feb. } 6}}$ | $\frac{1 H}{2 H}$ | $\begin{gathered} \hline 13 / 3 \\ \text { Actual } \end{gathered}$ | $\begin{aligned} & \hline \frac{1 \mathrm{H}}{2 \mathrm{H}} \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 248.1 | $\frac{124.8}{123.3}$ | 185.0 | $\frac{80.4}{104.6}$ | 179.0 | 880.4 |
| Operating Income | $\begin{gathered} 42.7 \\ 17.2 \% \end{gathered}$ | $\frac{23.2}{19.5}$ | $11.0$ | $\frac{7.2}{3.8}$ | $\begin{gathered} 13.0 \\ 7.3 \% \end{gathered}$ | $\frac{7.2}{5.8}$ |
| IC Steppers \& Scanners New / Refurbished (units sold) | 55/29 | $\frac{26 / 16}{29 / 13}$ | 28/17 | $\frac{9 / 5}{19 / 12}$ | 25/15 | $\frac{9 / 5}{16 / 10}$ |
| $\begin{gathered} \text { LCD } \\ \text { Steppers \& Scanners } \\ \text { (units sold) } \end{gathered}$ | 86 | $\frac{48}{38}$ | 42 | $\frac{25}{17}$ | 43 | $\frac{25}{18}$ |
|  <br> Scanners Market Scale CY11/12 <br> , | 311 units |  | 222 units |  | 222 units |  |
| LCD Steppers \& Scanners Market Scale CY11/12 | 109 units |  | 66 units |  | 66 units |  |

IC steppers/scanners fell short of the forecasted by 3 new units, while LCD steppers/scanners surpassed the forecast by 1 . Sales missed the forecast by 6 billion yen, but the operating income improved partly contributed by the cost reduction initiatives.

## Precision Equipment Company



## Imaging Company

Nikon

| $\begin{array}{r} \text { Billions of yen } \\ 1,000 \text { of units sold } \end{array}$ | $12 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | Previous est as of Feb. 6 | $\frac{1 H}{2 H}$ | $13 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 587.1 | $\frac{324.5}{262.6}$ | 735.0 | $\frac{381.0}{354.0}$ | 751.2 | $\frac{381.0}{370.2}$ |
| Operating Income vs Net Sale | $53.9$ | $\frac{47.4}{6.5}$ | $60.0$ <br> 8.2\% | $\frac{41.8}{18.2}$ | $\begin{aligned} & 60.7 \\ & 8.1 \% \end{aligned}$ | $\frac{41.8}{18.9}$ |
| Digital camera - <br> Interchangeable Lens Type | 4,740 | $\frac{2,730}{2,010}$ | 7,000 | $\frac{3,450}{3,550}$ | 6,980 | 3,450 |
| Interchangeable Lens | 7,130 | $\frac{3,930}{3,200}$ | 9,800 | $\frac{4,770}{5,030}$ | 9,710 | $\frac{4,770}{4,940}$ |
| Compact DSC | 17,370 | $\frac{7,860}{9,510}$ | 17,000 | $\frac{8,260}{8,740}$ | 17,140 | $\frac{8,260}{8,880}$ |
| D-CIL <br> Market Scale | 16,330 |  | 20,500 |  | 19,230 |  |
| $\underset{\text { Market Scale }}{\text { IL }}$ | 26,410 |  | 32,000 |  | 29,640 |  |
| C-DSC Market Scale | 99,330 |  | 73,000 |  | 68,080 |  |

Compact DSC maintained the same sales volume as the previous year in spite of market contraction of about $30 \%$. The profitability of digital camera-interchangeable lens type got suddenly worsened in late November, thus the operating margin declined substantially from $1 \mathrm{H}(11.0 \%)$ to $2 \mathrm{H}(5.1 \%)$.

## Instruments Company

Nikon

| Billions of yen | $12 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | Previous est. <br> as of Feb. 6 | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ | $13 / 3$ <br> Actual | $\frac{1 \mathrm{H}}{2 \mathrm{H}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 56.0 | $\frac{24.6}{31.4}$ | 54.0 | $\frac{23.7}{30.3}$ | 53.8 | $\frac{23.7}{30.1}$ |
| Operating <br> Income <br> \% vs Net Sales | -3.1 | $-\frac{-2.3}{-0.8}$ | -4.0 | $\frac{-2.9}{-1.1}$ | -4.9 | $\frac{-2.9}{-2.0}$ |

Bioscience suffered government spending postponement and contraction, and Industrial Instruments was affected by restricted investment in semiconductor
Billions of yen and electronic parts, ending with decreased sales and income on the year.


## Balance Sheet

## Assets

Liabilities \& Net assets


## Balance Sheet

Inventories


