

Directors, Auditors and Officers

As of June 27, 2008

Board of Directors

Representative Director, President, CEO and COO	Michio Kariya	Company's operations
Representative Director, Executive Vice President and CFO	Ichiro Terato	Assistant of President, in charge of Corporate Planning Department, Corporate Communications & IR Department, Information System Headquarters and Intellectual Property Headquarters, in charge of overseeing Internal Audit Department and Instruments Company
Director, Member of the Board & Senior Executive Officer	Makoto Kimura	President of Imaging Company
Director, Member of the Board & Senior Executive Officer	Kyoichi Suwa	President of Core Technology Center, in charge of overseeing Glass Division
Director, Member of the Board & Senior Executive Officer	Kazuo Ushida	President of Precision Equipment Company
Director, Member of the Board & Executive Officer	Naoki Tomino	General Manager of Intellectual Property Headquarters, in charge of Business Development Headquarters
Director, Member of the Board & Executive Officer	Yoshimichi Kawai	President of Business Administration Center, in charge of Financing & Accounting Department and Affiliates Administration Department, in charge of overseeing Customized Products Division
Director, Member of the Board & Executive Officer	Masami Kumazawa	General Manager of Information System Headquarters, in charge of risk management and group consolidated management project
Director, Member of the Board	Shunji Kono	Honorary Adviser, Tokio Marine & Nichido fire Insurance Co., Ltd.
Director, Member of the Board	Kenji Matsuo	President, Meiji Yasuda Life Insurance Company

Corporate Auditors

Standing Corporate Auditor	Mamoru Kajiwara	
Standing Corporate Auditor	Yoshiyuki Nagai	
Corporate Auditor	Toyoshi Nakano	Senior Advisor, Mitsubishi UFJ Trust and Banking Corporation
Corporate Auditor	Susumu Kani	Corporate Advisor, Mitsubishi Corporation
Corporate Auditor	Masatoshi Kamijo	Certified Public Accountant

Officers

Operating Officer	Tetsuro Goto	Vice President of Imaging Company
Operating Officer	Koji Morishita	General Manager of Business Development Headquarters
Operating Officer	Toshiyuki Masai	President, Nikon Holdings Europe B.V. & President, Nikon Europe B.V.
Operating Officer	Norio Hashizume	General Manager of Financing & Accounting Department
Operating Officer	Yasuyuki Okamoto	President & CEO, Nikon Inc.
Operating Officer	Toshikazu Umatate	General Manager of Development Headquarters, Precision Equipment Company
Operating Officer	Hisao Izawa	President of Instruments Company
Operating Officer	Teruo Hashimoto	General Manager of Production Headquarters, Precision Equipment Company
Operating Officer	Masaaki Okajima	In charge of manufacturing reform project, Chairman, Tochigi Nikon Corporation & Chairman, Tochigi Nikon Precision Co., Ltd. & Chairman, Sendai Nikon Corporation & Chairman, Sendai Nikon Precision Corporation & Chairman, Nikon (Thailand) Co., Ltd.
Operating Officer	Kunio Kawabata	General Manager of LCD Equipment Division, Precision Equipment Company & General Manager of Sales Department of LCD Equipment Division, Precision Equipment Company
Operating Officer	Tsuneo Kosaka	General Manager of Production Headquarters, Imaging Company
Operating Officer	Kazuyuki Kazami	General Manager of Development Headquarters, Imaging Company
Operating Officer	Kenichi Kanazawa	President, Nikon (Thailand) Co., Ltd.
Operating Officer	Hiroshi Ohki	General Manager of Research & Development Headquarters, Core Technology Center & General Manager of Optical Research Laboratory of Research & Development Headquarters, Core Technology Center
Operating Officer	Takaharu Honda	General Manager of Business Planning Department, Imaging Company
Operating Officer	Tsuneyoshi Kon	General Manager of Sales Headquarters, Precision Equipment Company