Structure of Nikon Group

As of July 1, 2008

- General Shareholders' Meeting
  - Board of Directors
    - Representative Director, President, CEO & COO
      - Executive Committee
      - Internal Audit Department
      - Corporate Planning Department
      - Financing & Accounting Department
      - Corporate Communications & IR Department
      - Affiliates Administration Department
        - ●Hikari Glass Co., Ltd. ●Nikon Optical Shop Co., Ltd. ●Nikon Vision Co., Ltd. ●Nikon Engineering Co., Ltd. ●Nikon Americas Inc. ●Nikon Holdings Europe B.V.
        - ●Nikon-Essilor Co., Ltd. ●Nikon-Trimble Co., Ltd.
      - Business Development Headquarters
      - Information System Headquarters
        - ●Nikon Systems Inc.
      - Intellectual Property Headquarters
      - Business Administration Center
        - ●Nikon Business Service Co., Ltd. ●Nikon Tsubasa Inc.
      - Core Technology Center
        - Research & Development Headquarters
        - Production Technology Headquarters
      - Precision Equipment Company
        - ●Mito Nikon Precision Corporation ●Zao Nikon Co., Ltd. ●Tochigi Nikon Precision Co., Ltd. ●Sendai Nikon Precision Corporation ●Nikon Tec Corporation ●Nikon Precision Inc. ●Nikon Research Corporation of America ●Nikon Precision Europe GmbH ●Nikon Precision Korea Ltd. ●Nikon Precision Taiwan Ltd. ●Nikon Precision Singapore Pte Ltd ●Nikon Precision Shanghai Co., Ltd.
        - Sales Headquarters
        - Development Headquarters
        - Production Headquarters
        - LCD Equipment Division
      - Imaging Company
        - ●Tochigi Nikon Corporation ●Sendai Nikon Corporation ●Nikon Imaging japan Inc. ●Nikon Inc. ●Nikon Canada Inc. ●Nikon Europe B.V. ●Nikon AG ●Nikon GmbH ●Nikon U.K. Ltd. ●Nikon France S.A.S. ●Nikon Nordic AB ●Nikon Kft. ●Nikon s.r.o. ●Nikon Polska Sp.z o.o. ●Nikon Hong Kong Ltd. ●Nikon Singapore Pte Ltd ●Nikon (Malaysia) Sdn. Bhd. ●Nikon Imaging (China) Sales Co., Ltd. ●Nikon Australia Pty Ltd ●Nikon India Private Limited ●Nikon Imaging Korea Co., Ltd. ●Nikon (Thailand) Co., Ltd. ●Nikon Imaging (China) Co., Ltd. ●Nikon International Trading (Shenzhen) Co., Ltd. ●Guang Dong Nikon Camera Co., Ltd. ●Hang Zhou Nikon Camera Co., Ltd.
        - Marketing Headquarters
        - Development Headquarters
        - Production Headquarters
      - Instruments Company
        - ●Kurobane Nikon Co., Ltd. ●Nikon Instech Co., Ltd. ●Nikon Instruments Inc. ●Nikon Instruments Europe B.V. ●Nikon Instruments S.p.A. ●Nikon Instruments (Shanghai) Co., Ltd. ●Nikon Instruments Korea Co., Ltd. ●Nanjing Nikon Jiangnan Optical Instrument Co., Ltd.
      - Customized Products Division
      - Glass Division