

Directors, Auditors and Officers

As of July 1, 2007

Board of Directors

Representative Director, President, CEO and COO	Michio Kariya	Company's operations
Representative Director, Executive Vice President and CFO	Ichiro Terato	Assistant of President, in charge of overseeing Information System Headquarters, Intellectual Property Headquarters and Internal Audit Department
Director, Member of the Board & Senior Executive Officer	Makoto Kimura	President of Imaging Company
Director, Member of the Board & Senior Executive Officer	Kyoichi Suwa	President of Core Technology Center & General Manager of Glass Division, in charge of overseeing the Instruments Company and the Customized Products Division
Director, Member of the Board & Senior Executive Officer	Kazuo Ushida	President of Precision Equipment Company
Director, Member of the Board & Executive Officer	Mamoru Kajiwara	In charge of Corporate Planning Department, Affiliates Administration Department and Corporate Communications & IR Department
Director, Member of the Board & Executive Officer	Naoki Tomino	General Manager of Intellectual Property Headquarters, in charge of Business Development Headquarters
Director, Member of the Board & Executive Officer	Yoshimichi Kawai	President of Business Administration Center, in charge of Financing & Accounting Department
Director, Member of the Board	Shunji Kono	Counselor, Tokio Marine & Nichido fire Insurance Co., Ltd.
Director, Member of the Board	Kenji Matsuo	President, Meiji Yasuda Life Insurance Company

Corporate Auditors

Standing Corporate Auditor	Masami Kurosawa	
Standing Corporate Auditor	Hisayuki Shimizu	
Corporate Auditor	Toyoshi Nakano	Senior Advisor, Mitsubishi UFJ Trust and Banking Corporation
Corporate Auditor	Susumu Kani	Corporate Advisor, Mitsubishi Corporation
Corporate Auditor	Masatoshi Kamijo	Certified Public Accountant

Officers

Executive Officer	Yutaka Ichihara	Vice President of Core Technology Center & General Manager of Research & Development Headquarters, Core Technology Center
Executive Officer	Masami Kumazawa	General Manager of Information System Headquarters, in charge of risk management and group consolidated management project
Operating Officer	Tetsuro Goto	Vice President of Imaging Company
Operating Officer	Koji Morishita	General Manager of Business Development Headquarters
Operating Officer	Toshiyuki Masai	President & CEO, Nikon Inc. & Chairman, Nikon Instruments Inc.
Operating Officer	Norio Hashizume	General Manager of Financing & Accounting Department
Operating Officer	Yasuyuki Okamoto	General Manager of Marketing Headquarters, Imaging Company
Operating Officer	Toshikazu Umatate	General Manager of Development Headquarters, Precision Equipment Company
Operating Officer	Hisao Izawa	President of Instruments Company
Operating Officer	Teruo Hashimoto	General Manager of Production Headquarters, Precision Equipment Company
Operating Officer	Masaaki Okajima	In charge of manufacturing reform project, Chairman, Tochigi Nikon Corporation & Chairman, Tochigi Nikon Precision Co., Ltd. & Chairman, Sendai Nikon Corporation & Chairman, Nikon (Thailand) Co., Ltd.
Operating Officer	Geoffrey Wild	Vice President of Precision Equipment Company & President & CEO & COO, Nikon Precision Inc.
Operating Officer	Kunio Kawabata	General Manager of LCD Equipment Division, Precision Equipment Company & General Manager of Sales Department of LCD Equipment Division, Precision Equipment Company
Operating Officer	Tsuneo Kosaka	General Manager of Production Headquarters, Imaging Company
Operating Officer	Yoshiyuki Nagai	General Manager of Administration Department, Business Administration Center
Operating Officer	Kazuyuki Kazami	General Manager of Development Headquarters, Imaging Company