

# Directors, Auditors and Officers

As of July 1, 2005

## Board of Directors

*President, Member of the Board, Chief Executive Officer & Chief Operating Officer	<b>Michio Kariya</b>	In charge of items related to Group's management policies and Company's operations
*Executive Vice President, Member of the Board & Chief Financial Officer	<b>Ichiro Terato</b>	Assistant of President, Member of the Board, financial and IR strategies
Senior Managing Director, Member of the Board & Senior Executive Officer	<b>Makoto Kimura</b>	President of Imaging Company
Senior Managing Director, Member of the Board & Senior Executive Officer	<b>Kyoichi Suwa</b>	President of Core Technology Center, General Manager of Production Technology Headquarters, Core Technology Center & General Manager of Glass Division
Managing Director, Member of the Board & Senior Executive Officer	<b>Mamoru Kajiwara</b>	President of Corporate Strategy Center, General Manager of Information System Management Department, Corporate Strategy Center & President of Business Administration Center
Managing Director, Member of the Board & Senior Executive Officer	<b>Norio Miyauchi</b>	Divisional President of Office of Management Strategy
Managing Director, Member of the Board & Senior Executive Officer	<b>Naoki Tomino</b>	Vice President of Imaging Company
Managing Director, Member of the Board & Senior Executive Officer	<b>Kazuo Ushida</b>	President of Precision Equipment Company
Managing Director, Member of the Board & Senior Executive Officer	<b>Yoshimichi Kawai</b>	Vice President of Precision Equipment Company & General Manager of Production Headquarters, Precision Equipment Company
Director, Member of the Board	<b>Shunji Kono</b>	Counselor, Tokio Marine & Nichido Fire Insurance Co., Ltd.
Director, Member of the Board	<b>Ryotaro Kaneko</b>	President, Meiji Yasuda Life Insurance Company
Director, Member of the Board & Executive Officer	<b>Hidetoshi Mori</b>	President of Instruments Company
Director, Member of the Board & Executive Officer	<b>Yutaka Ichihara</b>	Vice President of Core Technology Center & General Manager of Optical Technology Headquarters, Core Technology Center

## Corporate Auditors

Standing Corporate Auditor	<b>Masami Kurosawa</b>	
Standing Corporate Auditor	<b>Hisayuki Shimizu</b>	
Corporate Auditor	<b>Toyoshi Nakano</b>	Senior Advisor, The Mitsubishi Trust and Banking Corporation
Corporate Auditor	<b>Susumu Kani</b>	Corporate Advisor, Mitsubishi Corporation

## Executive Officers

Executive Officer	<b>Takao Watanabe</b>	Vice President of Core Technology Center, General Manager of Intellectual Property Headquarters, Core Technology Center
Executive Officer	<b>Hideshi Hirai</b>	Vice President of Corporate Strategy Center
Executive Officer	<b>Masami Kumazawa</b>	Vice President of Precision Equipment Company
Executive Officer	<b>Tetsuro Goto</b>	General Manager of Development Management Department, Imaging Company
Executive Officer	<b>Koji Morishita</b>	Vice President of Business Administration Center
Executive Officer	<b>Jun Iwasaki</b>	General Manager of LCD Equipment Division, Precision Equipment Company
Executive Officer	<b>Toshiyuki Masai</b>	President & CEO, Nikon Inc.
Executive Officer	<b>Norio Hashizume</b>	Vice President of Corporate Strategy Center
Executive Officer	<b>Yasuyuki Okamoto</b>	General Manager of Marketing Management Department, Imaging Company
Executive Officer	<b>Toshikazu Umatate</b>	General Manager of Development Headquarters, Precision Equipment Company

\*Indicates Representative Director of the Board