

# Directors, Auditors and Officers

As of July 1, 2004

## Board of Directors

Chairman of the Board & Chief Executive Officer*	<b>Shoichiro Yoshida</b>	In charge of items related to Group's management policies
Vice Chairman of the Board & Chief Financial Officer*	<b>Kenji Enya</b>	Assistant of Chairman, comprehensive control of financial, overseas, IR and group-wide strategies
President, Member of the Board & Chief Operating Officer*	<b>Teruo Shimamura</b>	In charge of Company's operations
Executive Vice President, Member of the Board*	<b>Yasujiro Hara</b>	Assistant of President, President of Business Administration Center
Executive Vice President, Member of the Board*	<b>Michio Kariya</b>	Assistant of President, President of Precision Equipment Company
Managing Director, Member of the Board & Senior Executive Officer	<b>Takashi Tamori</b>	President of Core Technology Center & General Manager of Production Technology Headquarters, Core Technology Center
Managing Director, Member of the Board & Senior Executive Officer	<b>Mamoru Kajiwara</b>	President of Corporate Strategy Center & Vice President of Business Administration Center
Managing Director, Member of the Board & Senior Executive Officer	<b>Makoto Kimura</b>	President of Imaging Company
Managing Director, Member of the Board & Senior Executive Officer	<b>Norio Miyauchi</b>	Divisional President of Office of Management Strategy
Managing Director, Member of the Board & Senior Executive Officer	<b>Naoki Tomino</b>	Vice President of Imaging Company
Director, Member of the Board	<b>Terumichi Tsuchida</b>	Senior Corporate Advisor, Meiji Yasuda Life Insurance Company
Director, Member of the Board	<b>Shunji Kono</b>	Counselor, The Tokio Marine and Fire Insurance Co., Ltd.
Director, Member of the Board & Executive Officer	<b>Kyoichi Suwa</b>	Vice President of Precision Equipment Company & General Manager of LCD Equipment Division, Precision Equipment Company
Director, Member of the Board & Executive Officer	<b>Yoshimichi Kawai</b>	Vice President of Precision Equipment Company & General Manager of Production Headquarters, Precision Equipment Company

## Corporate Auditors

Standing Corporate Auditor	<b>Masami Kurosawa</b>	
Standing Corporate Auditor	<b>Hisayuki Shimizu</b>	
Corporate Auditor	<b>Toyoshi Nakano</b>	Senior Advisor, The Mitsubishi Trust and Banking Corporation
Corporate Auditor	<b>Susumu Kani</b>	Corporate Advisor, Mitsubishi Corporation

## Executive Officers

Executive Officer	<b>Yuichi Umeda</b>	General Manager of Glass Division
Executive Officer	<b>Hidetoshi Mori</b>	President of Instruments Company
Executive Officer	<b>Takao Watanabe</b>	Vice President of Core Technology Center & General Manager of Intellectual Property Headquarters, Core Technology Center
Executive Officer	<b>Hideshi Hirai</b>	General Manager of Marketing Management Department, Imaging Company
Executive Officer	<b>Yutaka Ichihara</b>	Vice President of Core Technology Center & General Manager of Optical Technology Headquarters, Core Technology Center
Executive Officer	<b>Akikazu Tanimoto</b>	Assistant of President of Precision Equipment Company
Executive Officer	<b>Kazuo Ushida</b>	General Manager of Development Headquarters, Precision Equipment Company
Executive Officer	<b>Masami Kumazawa</b>	General Manager of Planning Department, Precision Equipment Company
Executive Officer	<b>Tetsuro Goto</b>	General Manager of Development Management Department, Imaging Company
Executive Officer	<b>Koji Morishita</b>	Vice President of Business Administration Center

\*Indicates Representative Director of the Board