

Directors, Auditors and Officers

Board of Directors

Chairman of the Board & Chief Executive Officer*	Shoichiro Yoshida	In charge of items related to Group's management policies
Vice Chairman of the Board & Chief Financial Officer*	Kenji Enya	Assistant of Chairman, comprehensive control of financial, overseas, IR and group-wide strategies
President, Member of the Board & Chief Operating Officer*	Teruo Shimamura	In charge of Company's operations, President of Precision Equipment Company
Executive Vice President, Member of the Board*	Yasujiro Hara	Assistant of President, President of Business Administration Center
Managing Director, Member of the Board & Senior Executive Officer	Michio Kariya	President of Imaging Company
Managing Director, Member of the Board & Senior Executive Officer	Shinya Sasayama	Assistant of Chairman, President of Office of Corporate Technology Management
Managing Director, Member of the Board & Senior Executive Officer	Yosuke Takahashi	President of Core Technology Center
Managing Director, Member of the Board & Senior Executive Officer	Masami Kurosawa	President of Corporate Strategy Center
Director, Member of the Board	Terumichi Tsuchida	Senior Corporate Advisor, Meiji Life Insurance Company
Director, Member of the Board	Shunji Kono	Counselor, The Tokio Marine and Fire Insurance Co., Ltd.
Director, Member of the Board & Executive Officer	Kazumasa Tokoi	Vice President of Business Administration Center

Corporate Auditors

Standing Corporate Auditor	Yuji Obana	
Standing Corporate Auditor	Yoshiro Imagawa	
Corporate Auditor	Takuji Shidachi	Senior Advisor, The Mitsubishi Trust and Banking Corporation
Corporate Auditor	Mitsutake Okano	Corporate Advisor, Mitsubishi Corporation

Executive Officers

Executive Officer	Yoichi Nishida	President, Nikon-Essilor Co., Ltd.
Executive Officer	Takashi Tamori	President of Instruments Company
Executive Officer	Motosuke Otsuka	Vice President of Corporate Strategy Center & Vice President of Core Technology Center
Executive Officer	Hisayuki Shimizu	Assistant of President of Precision Equipment Company
Executive Officer	Yuichi Umeda	General Manager of IC Equipment Division, Precision Equipment Company
Executive Officer	Norio Miyauchi	Divisional President of Office of Management Strategy
Executive Officer	Mamoru Kajiwara	Vice President of Business Administration Center
Executive Officer	Hidetoshi Mori	General Manager of LCD Equipment Division, Precision Equipment Company
Executive Officer	Takao Watanabe	Vice President of Core Technology Center
Executive Officer	Kyoichi Suwa	General Manager of Sales & Marketing Headquarters, Precision Equipment Company
Executive Officer	Yoshimichi Kawai	General Manager of Customized Products Division
Executive Officer	Makoto Kimura	General Manager of Marketing Management Department, Imaging Company
Executive Officer	Naoki Tomino	General Manager of Development Management Department, Imaging Company

*Indicates Representative Director of the Board