

DIRECTORS, AUDITORS AND OFFICERS

Board of Directors

Makoto Kimura

Representative Director, President,
Member of the Board

Junichi Itoh

Representative Director,
Member of the Board

Kazuo Ushida

Director, Member of the Board

Toshiyuki Masai

Director, Member of the Board

Yasuyuki Okamoto

Director, Member of the Board

Norio Hashizume

Director, Member of the Board

Hiroshi Ohki

Director, Member of the Board

Kenichi Kanazawa

Director, Member of the Board

Kenji Matsuo

Director, Member of the Board
(President, Meiji Yasuda Life Insurance
Company)

Koukei Higuchi

Director, Member of the Board
(Counsellor, Tokio Marine & Nichido Fire
Insurance Co., Ltd.)

Corporate Auditors

Yoshimichi Kawai

Standing Corporate Auditor

Yoshiyuki Nagai

Standing Corporate Auditor

Susumu Kani

Corporate Auditor
(Corporate Advisor, Mitsubishi Corporation)

Haruya Uehara

Corporate Auditor
(Senior Advisor, Mitsubishi UFJ Trust and
Banking Corporation)

Hiroshi Hataguchi

Corporate Auditor
(Attorney at law)

Officers

Makoto Kimura

President
Company's operations, in charge of Business
Development Headquarters

Junichi Itoh

Executive Vice President and CFO
Assistant of President, in charge of Corporate
Planning Headquarters, in charge of Finance
& Accounting Headquarters, in charge of
overseeing Internal Audit Department

Kazuo Ushida

Senior Executive Officer
President of Precision Equipment Company,
in charge of Intellectual Property Headquarters

Toshiyuki Masai

Executive Officer
President of Instruments Company

Yasuyuki Okamoto

Executive Officer
President of Imaging Company

Norio Hashizume

Executive Officer
General Manager of Finance & Accounting
Headquarters

Kunio Kawabata

Executive Officer
Vice President of Precision Equipment
Company, in charge of overseeing Glass
Division

Hiroshi Ohki

Executive Officer
President of Core Technology Center &
General Manager of Research & Development
Headquarters, Core Technology Center,
in charge of overseeing Customized Products
Division

Takaharu Honda

Executive Officer
General Manager of Corporate Planning
Headquarters, in charge of Corporate
Communications & IR Department

Kenichi Kanazawa

Executive Officer
President of Business Administration Center,
in charge of Information System Headquarters,
in charge of manufacturing reform project

Toshikazu Umatate

Executive Officer
Vice President of Precision Equipment
Company & General Manager of Semiconductor
Equipment Division, Precision Equipment
Company

Tsuneo Kosaka

Executive Officer
Vice President of Imaging Company & General
Manager of Production Headquarters, Imaging
Company

Koji Morishita

Operating Officer
Executive Assistant to the President

Kazuyuki Kazami

Operating Officer
General Manager of Business Development
Headquarters

Tsuneyoshi Kon

Operating Officer
Vice President of Business Administration
Center

Nobuyoshi Gokyu

Operating Officer
President & CEO, Nikon Inc.

Tomohide Hamada

Operating Officer
General Manager of LCD Equipment Division,
Precision Equipment Company

Masao Nakajima

Operating Officer
General Manager of Production Headquarters,
Semiconductor Equipment Division, Precision
Equipment Company

Osamu Shimoda

Operating Officer
Deputy General Manager of Business
Development Headquarters

Toru Iwaoka

Operating Officer
General Manager of Marketing Headquarters,
Imaging Company

Kenji Yoshikawa

Operating Officer
Chairman & CEO, Nikon Metrology NV

Atsumi Nakamura

Operating Officer
General Manager of Business Planning
Department & Bioscience Marketing
Department, Instruments Company

Takumi Odajima

Operating Officer
General Manager of Planning Headquarters,
Precision Equipment Company

Jun Nagatsuka

Operating Officer
General Manager of Production Technology
Headquarters, Core Technology Center

(As of June 28, 2012)