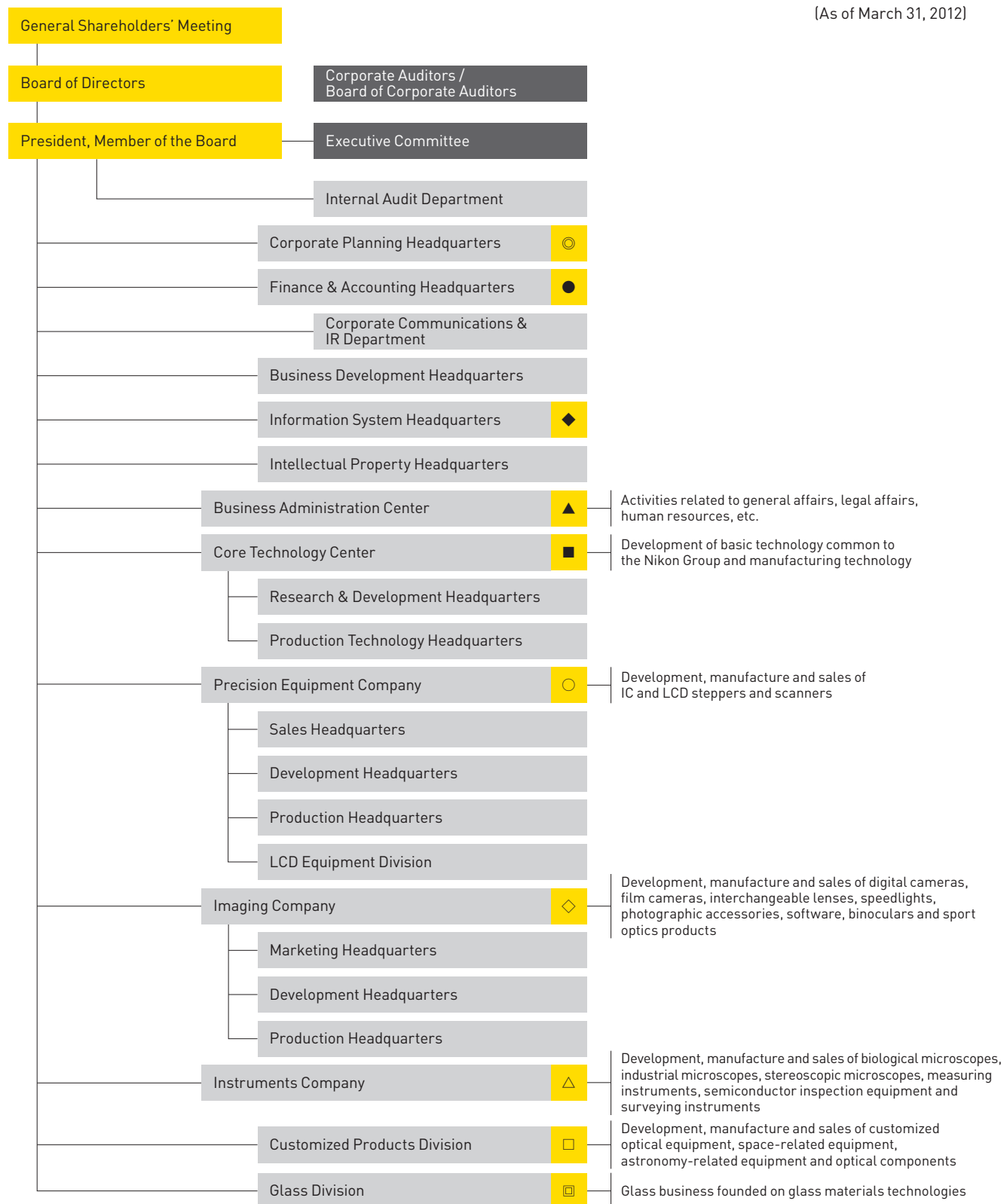


ORGANIZATION OF THE NIKON GROUP

(As of March 31, 2012)



Note: Symbols next to division names (☉, ●, ◆, ▲, ■, ○, ◇, △, □, ◻ etc.) indicate affiliated companies. The symbols can be matched with those on the list of Nikon Group Companies (P60-61) to determine which company is affiliated with which division.