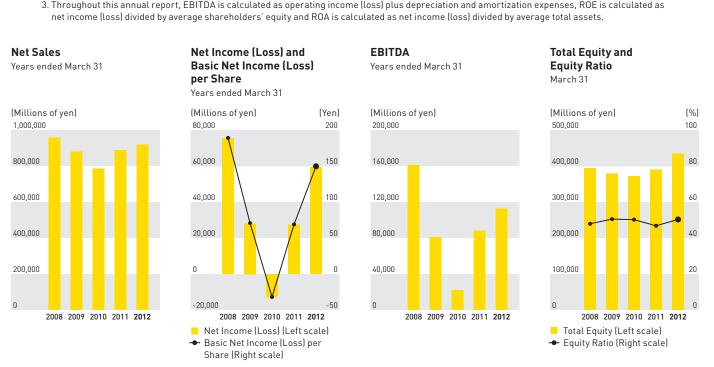
FINANCIAL HIGHLIGHTS

Nikon Corporation and Consolidated Subsidiaries Years ended March 31

	2003	2004	2005	2006	2007	
For the year:						
Net sales	¥ 468,959	¥ 506,378	¥ 638,468	¥ 730,944	¥ 822,813	
Cost of sales	307,503	346,898	429,143	468,944	494,663	
Selling, general and administrative expenses	157,269	155,805	178,780	195,413	226,143	
Operating income (loss)	4,187	3,675	30,545	66,587	102,007	
EBITDA (Note 3)	24,622	23,888	50,250	87,347	124,632	
Income (loss) before income taxes	(11,128)	9,490	33,443	40,925	87,813	
Net income (loss)	(8,143)	2,410	24,141	28,945	54,825	
Per share of common stock (yen and U.S. dollars) (r	Note 1):					
Basic net income (loss)	¥ (22.03)	¥ 6.52	¥ 65.19	¥ 78.16	¥ 146.36	
Diluted net income		6.02	57.84	69.33	131.42	
Cash dividends applicable to the year		4.00	8.00	10.00	18.00	
Capital expenditures	¥ 20,226	¥ 22,267	¥ 22,459	¥ 25,817	¥ 30,432	
Depreciation and amortization	20,435	20,213	19,705	20,760	22,625	
R&D costs	27,506	30,165	33,561	37,139	47,218	
At year-end:						
Total assets	¥ 576,912	¥ 606,513	¥ 633,426	¥ 690,920	¥ 748,939	
Total equity	162,464	171,194	196,030	243,122	348,445	
Financial ratios (%):						
Equity ratio	28.2	28.2	30.9	35.2	46.5	
ROE (Note 3)	(4.8)	1.4	13.1	13.2	18.5	
ROA (Note 3)	(1.4)	0.4	3.9	4.4	7.6	

Notes: 1. Per share of common stock information is computed based on the weighted average number of shares outstanding during the year.

- 2. U.S. dollar figures are translated for reference only at ¥82.19 to US\$1.00, the exchange rate at March 31, 2012.
- 3. Throughout this annual report, EBITDA is calculated as operating income (loss) plus depreciation and amortization expenses, ROE is calculated as



				Millions of Yen	Dollars (Note 2)	
2008	2009	2010	2011	2012	2012	2012 Highlights
¥ 955,792	¥ 879,719	¥ 785,499	¥ 887,513	¥ 918,652	\$ 11,177,174	Net Sales
551,551	561,642	552,409	575,536	567,000	6,898,654	UP 3.5 %
269,072	269,892	246,944	257,924	271,571	3,304,183	Precision Equipment
135,169	48,185	(13,854)	54,053	80,081	974,337	segment results
160,847	81,095	22,102	88,087	112,651	1,370,616	helped boost net sales. Although the Thai
116,704	39,180	(17,672)	46,506	86,168	1,048,406	flooding affected the
75,484	28,056	(12,615)	27,313	59,306	721,567	Imaging segment's
						performance, the market share of compact
						digital cameras grew.
¥ 189.00	¥ 70.76	¥ (31.82)	¥ 68.90	¥ 149.57	\$ 1.82	0
181.23	67.91		68.83	149.41	1.82	Operating Income
25.00	18.00	8.00	19.00	38.00	0.46	⊤ UP 48.2 %
						Precision Equipment
¥ 39,829	¥ 43,467	¥ 37,525	¥ 29,776	¥ 55,915	\$ 680,312	segment results
25,678	32,910	35,956	34,034	32,570	396,279	contributed to the considerable gain in
58,373	61,489	60,261	60,767	68,701	835,886	earnings.
						Annual Dividend
¥ 820,622	¥ 749,805	¥ 740,632	¥ 829,909	¥ 860,230	\$ 10,466,364	¥38
393,126	379,087	372,070	389,220	433,617	5,275,787	Up ¥19 from the
						previous fiscal year
47.9	50.5	50.2	46.9	50.3		
20.4	7.3	(3.4)	7.2	14.4		
9.6	3.6	(1.7)	3.5	7.0		

Thousands of U.S.

