

Directors, Auditors and Officers

Board of Directors

Michio Kariya

Representative Director,
Chairman of the Board

Makoto Kimura

Representative Director, President,
Member of the Board

Junichi Itoh

Representative Director,
Member of the Board

Kyoichi Suwa

Director, Member of the Board

Kazuo Ushida

Director, Member of the Board

Masami Kumazawa

Director, Member of the Board

Toshiyuki Masai

Director, Member of the Board

Yasuyuki Okamoto

Director, Member of the Board

Norio Hashizume

Director, Member of the Board

Kenji Matsuo

Director, Member of the Board
(President, Meiji Yasuda Life Insurance
Company)

Koukei Higuchi

Director, Member of the Board
(Counsellor, Tokio Marine & Nichido Fire
Insurance Co., Ltd.)

Kenichi Kanazawa

Director, Member of the Board

Corporate Auditors

Yoshimichi Kawai

Standing Corporate Auditor

Yoshiyuki Nagai

Standing Corporate Auditor

Susumu Kani

Corporate Auditor
(Corporate Advisor, Mitsubishi Corporation)

Haruya Uehara

Corporate Auditor
(Chairman, Mitsubishi UFJ Trust and Banking
Corporation)

Hiroshi Hataguchi

Corporate Auditor
(Attorney at law)

Officers

Makoto Kimura

President
Company's operations, in charge of Business
Development Headquarters

Junichi Itoh

Executive Vice President and CFO
Assistant of President, in charge of Corporate
Planning Headquarters, Finance & Accounting
Headquarters, in charge of overseeing
Internal Audit Department

Kyoichi Suwa

Senior Executive Officer
President of Core Technology Center, in
charge of overseeing Glass Division

Kazuo Ushida

Senior Executive Officer
President of Precision Equipment Company, in
charge of Intellectual Property Headquarters

Masami Kumazawa

Executive Officer
General Manager of Intellectual Property
Headquarters, in charge of Information
System Headquarters

Toshiyuki Masai

Executive Officer
President of Instruments Company
& General Manager of Sales Division,
Instruments Company & General Manager of
Development Division, Instruments Company

Yasuyuki Okamoto

Executive Officer
President of Imaging Company

Norio Hashizume

Executive Officer
General Manager of Finance & Accounting
Headquarters

Kunio Kawabata

Executive Officer
Vice President of Precision Equipment
Company & General Manager of LCD
Equipment Division, Precision Equipment
Company

Hiroshi Ohki

Executive Officer
Vice President of Core Technology Center &
General Manager of Research & Development
Headquarters, Core Technology Center

Takaharu Honda

Executive Officer
General Manager of Corporate Planning
Headquarters & General Manager of
Corporate Planning Department, in charge of
Corporate Communications & IR Department

Kenichi Kanazawa

Operating Officer
President of Business Administration Center,
in charge of manufacturing reform project, in
charge of overseeing Customized Products
Division

Koji Morishita

Operating Officer
Executive Assistant to the President

Toshikazu Umatate

Operating Officer
Vice President of Precision Equipment
Company & General Manager of Sales
Headquarters, Precision Equipment Company

Tsuneo Kosaka

Operating Officer
General Manager of Production Headquarters,
Imaging Company

Kazuyuki Kazami

Operating Officer
General Manager of Business Development
Headquarters

Tsuneyoshi Kon

Operating Officer
Vice President of Business Administration
Center

Nobuyoshi Gokyu

Operating Officer
President & CEO, Nikon Inc.

Tomohide Hamada

Operating Officer
General Manager of 2nd Development
Department, LCD Equipment Division,
Precision Equipment Company

Masao Nakajima

Operating Officer
General Manager of Production Headquarters,
Precision Equipment Company

Osamu Shimoda

Operating Officer
Deputy General Manager of Business
Development Headquarters

Toru Iwaoka

Operating Officer
General Manager of Marketing Headquarters,
Imaging Company

Kenji Yoshikawa

Operating Officer
Director & Chairman of the Board, Nikon
Metrology NV

(As of July 1, 2011)