

Note: Symbols next to division names ("©"" © "etc.) indicate affiliated companies.

The symbols can be matched with those on the list of Nikon Group Companies (P62–63) to determine which company is affiliated with which division.

(★ Consolidated as of March 31, 2011)

Europe

■ ★ Nikon Holdings Europe B.V.

Centralized supply, administration and management of funds of affiliates in Europe

○★ Nikon Precision Europe GmbH

Maintenance and servicing of IC steppers and scanners

★ Nikon Europe B.V.

Import, sales and servicing of cameras

Import, sales and servicing of cameras, microscopes and measuring instruments

♦ ★ Nikon GmbH

Import, sales and servicing of cameras and microscopes

♦ ★ Nikon U.K. Ltd.

Import, sales and servicing of cameras and microscopes

♦ Nikon France S.A.S.

Import, sales and servicing of cameras and microscopes

♦ ★ Nikon Nordic AB

Import, sales and servicing of cameras

♦ ★ Nikon Kft.

Import, sales and servicing of cameras

♦ Nikon s.r.o.

Import, sales and servicing of cameras, microscopes and measuring instruments

♦ ★ Nikon Polska Sp.z o.o.

Import, sales and servicing of cameras

♦ ★ Nikon (Russia) LLC.

Import, sales and servicing of cameras

△ ★ Nikon Instruments Europe B.V.

Import, sales, maintenance and servicing of microscopes

△ ★ Nikon Instruments S.p.A.

Import, sales, maintenance and servicing of microscopes and measuring instruments

△ ★ Nikon Metrology NV

Development, manufacturing, sales, maintenance and servicing of microscopes, measuring instruments and metrology

Asia-Oceania

● ★ Nikon Holdings Hong Kong Limited

Promotion of CSR and Internal Audit to affiliates in Asia and Oceania

○★ Nikon Precision Korea Ltd.

Maintenance and servicing of IC/LCD steppers and scanners

○★ Nikon Precision Taiwan Ltd.

Maintenance and servicing of IC/LCD steppers and scanners

○ ★ Nikon Precision Singapore Pte Ltd

Maintenance and servicing of IC/LCD steppers and scanners

○ ★ Nikon Precision Shanghai Co., Ltd.

Maintenance and servicing of IC/LCD steppers and scanners

♦ ★ Nikon Hong Kong Ltd.

Import, sales and servicing of cameras

♦ ★ Nikon Singapore Pte Ltd

Import, sales and servicing of cameras, microscopes and measuring instruments

♦ ★ Nikon (Malaysia) Sdn. Bhd.

Support for sales and servicing of cameras, microscopes and measuring instruments

♦ ★ Nikon Imaging (China) Sales Co., Ltd.

Import, sales and servicing of cameras

Import, sales and servicing of cameras

Nikon India Private Limited

Import, sales and servicing of cameras, and maintenance and servicing of measuring instruments

Nikon Sales (Thailand) Co., Ltd.

Import, sales and servicing of cameras

Import, sales and servicing of cameras

♦ Nikon (Thailand) Co., Ltd.

Manufacture of digital cameras, interchangeable lenses and digital camera components

♦ Nikon Imaging (China) Co., Ltd.

Manufacture of digital cameras and digital camera components

Nikon International Trading (Shenzhen) Co., Ltd.

Procurement of parts for digital cameras

Guang Dong Nikon Camera Co., Ltd.

Manufacture of digital camera components

Hang Zhou Nikon Camera Co., Ltd.

Manufacture of digital camera components

Nikon Instruments (Shanghai) Co., Ltd.

Marketing, maintenance and servicing of microscopes and measuring instruments

△ Nikon Instruments Korea Co., Ltd.

Sales, maintenance and servicing of microscopes and measuring instruments

△ Nanjing Nikon Jiangnan Optical Instrument Co., Ltd.

Manufacture of microscopes and objective lenses for microscopes

Domestic

Nikon Optical Shop Co., Ltd.

Retail sales of ophthalmic frames and lenses

Nikon-Essilor Co., Ltd.*1

Development, manufacture, sales and servicing of ophthalmic lenses

♦ ★ Nikon Systems Inc.

Development and support of computer software

▲ ★ Nikon Business Service Co., Ltd.

Employee welfare activities, procurement, logistics and activities related to intellectual property

▲ Nikon Tsubasa Inc.

Processing, assembly and packing of parts for optical instruments

 Nikon and Essilor International Joint Research Center Co., Ltd.

Research and development in materials, optics and ophthalmics

Manufacture of devices and lenses for IC/LCD steppers and scanners

Manufacture of devices for IC/LCD steppers and scanners

○ ★ Nikon Tec Corporation

Maintenance and servicing of IC/LCD steppers and scanners, and sales of used steppers and scanners

★ Tochigi Nikon Corporation

Manufacture of interchangeable lenses and optical lenses

♦ ★ Sendai Nikon Corporation

Manufacture of cameras

♦ ★ Nikon Imaging Japan Inc.

Sales and servicing of cameras

♦ ★ Nikon Vision Co., Ltd.

Development, manufacture, sales and servicing of sport optics products

△ ★ Kurobane Nikon Co., Ltd.

Manufacture of objective lenses for microscopes, measuring instruments, semiconductor inspection equipment and optical components

 $\triangle \bigstar$ Nikon Instech Co., Ltd.

Sales, maintenance and servicing of microscopes, measuring instruments and semiconductor inspection equipment

 \triangle Nikon-Trimble Co., Ltd.*1

Development, manufacture, sales and servicing of surveying instruments

 \square \bigstar Nikon Engineering Co., Ltd.

Design, manufacture and sales of microprocessing systems and customized microscopes

□ ★ Hikari Glass Co., Ltd.

Manufacture and sales of optical glass and molded optical glass

Note: Nikon-Essilor Co., Ltd. and Nikon-Trimble Co., Ltd. are equitymethod companies.

The Americas

Nikon Americas Inc.

Centralized supply, administration and management of funds of affiliates in the U.S.

○ ★ Nikon Precision Inc.

Import, sales, maintenance and servicing of IC steppers and scanners

Research and development for IC-related equipment

♦ ★ Nikon Inc.

Import, sales and servicing of cameras

Import, sales and servicing of cameras and microscopes

Nikon Mexico, S.A. de C.V.

Import, sales and servicing of cameras

Nikon do Brasil Ltda.

Import, sales and servicing of cameras, microscopes and measuring instruments

△ ★ Nikon Instruments Inc.

Import, sales, maintenance and servicing of microscopes

- Corporate Planning Headquarters
- Finance & Accounting Headquarters
- Information System Headquarters
- ▲ Business Administration Center
- Core Technology Center
- O Precision Equipment Company
- Imaging Company
- △ Instruments Company
- ☐ Customized Products Division
- Glass Division