

Directors, Auditors and Officers

BOARD OF DIRECTORS

Michio Kariya

Representative Director,
Chairman of the Board

Makoto Kimura

Representative Director, President,
Member of the Board

Ichiro Terato

Representative Director,
Member of the Board

Kyoichi Suwa

Director, Member of the Board

Kazuo Ushida

Director, Member of the Board

Yoshimichi Kawai

Director, Member of the Board

Masami Kumazawa

Director, Member of the Board

Toshiyuki Masai

Director, Member of the Board

Yasuyuki Okamoto

Director, Member of the Board

Norio Hashizume

Director, Member of the Board

Kenji Matsuo

Director, Member of the Board
(President, Meiji Yasuda Life Insurance Company)

Koukei Higuchi

Director, Member of the Board
(Counsellor, Tokio Marine & Nichido Fire Insurance Co., Ltd.)

CORPORATE AUDITORS

Mamoru Kajiwara

Standing Corporate Auditor

Yoshiyuki Nagai

Standing Corporate Auditor

Toyoshi Nakano

Corporate Auditor
(Senior Advisor, Mitsubishi UFJ Trust
and Banking Corporation)

Susumu Kani

Corporate Auditor
(Corporate Advisor, Mitsubishi Corporation)

Masatoshi Kamijo

Corporate Auditor
(Certified Public Accountant)

OFFICERS

Makoto Kimura

President
Company's operations, in charge of Business Development
Headquarters

Ichiro Terato

Executive Vice President
Assistant of President, in charge of Corporate Planning
Department, Finance & Accounting Headquarters,
in charge of overseeing Internal Audit Department

Kyoichi Suwa

Senior Executive Officer
President of Core Technology Center, in charge of
overseeing Glass Division

Kazuo Ushida

Senior Executive Officer
President of Precision Equipment Company, in charge of
Intellectual Property Headquarters

Yoshimichi Kawai

Executive Officer
President of Business Administration Center, in charge
of Corporate Communications & IR Department,
manufacturing reform project, in charge of overseeing
Customized Products Division

Masami Kumazawa

Executive Officer
General Manager of Intellectual Property Headquarters, in
charge of Information System Headquarters

Toshiyuki Masai

Executive Officer
President of Instruments Company
& General Manager of Sales Division, Instruments Company

Yasuyuki Okamoto

Executive Officer
President of Imaging Company

Norio Hashizume

Executive Officer
General Manager of Finance & Accounting Headquarters

Koji Morishita

Operating Officer
General Manager of Business Development Headquarters

Toshikazu Umatate

Operating Officer
Vice President of Precision Equipment Company
& General Manager of Sales Headquarters,
Precision Equipment Company

Kunio Kawabata

Operating Officer
General Manager of LCD Equipment Division, Precision
Equipment Company & General Manager of Sales
Department of LCD Equipment Division, Precision
Equipment Company

Tsuneo Kosaka

Operating Officer
General Manager of Production Headquarters,
Imaging Company

Kazuyuki Kazami

Operating Officer
Vice President of Imaging Company
& General Manager of Development Headquarters,
Imaging Company

Kenichi Kanazawa

Operating Officer
General Manager of Information System Headquarters

Hiroshi Ohki

Operating Officer
General Manager of Research & Development
Headquarters, Core Technology Center

Takaharu Honda

Operating Officer
General Manager of Business Planning Department,
Imaging Company

Tsuneyoshi Kon

Operating Officer
Vice President of Business Administration Center

Nobuyoshi Gokyu

Operating Officer
President & CEO, Nikon Inc.

Tomohide Hamada

Operating Officer
General Manager of 2nd Development Department,
LCD Equipment Division, Precision Equipment Company

Masao Nakajima

Operating Officer
General Manager of Production Headquarters,
Precision Equipment Company

Osamu Shimoda

Operating Officer
General Manager of Corporate Planning Department

(As of June 29, 2010)