

DIRECTORS, AUDITORS AND OFFICERS

As of June 26, 2009

BOARD OF DIRECTORS

Michio Kariya
Representative Director, President,
Member of the Board

Ichiro Terato
Representative Director, Member of the Board

Makoto Kimura
Representative Director, Member of the Board

Kyoichi Suwa
Director, Member of the Board

Kazuo Ushida
Director, Member of the Board

Yoshimichi Kawai
Director, Member of the Board

Masami Kumazawa
Director, Member of the Board

Toshiyuki Masai
Director, Member of the Board

Shunji Kono
Director, Member of the Board
(Honorary Adviser, Tokio Marine
& Nichido Fire Insurance Co., Ltd.)

Kenji Matsuo
Director, Member of the Board
(President, Meiji Yasuda Life Insurance Company)

Norio Hashizume
Director, Member of the Board

CORPORATE AUDITORS

Mamoru Kajiwara
Standing Corporate Auditor

Yoshiyuki Nagai
Standing Corporate Auditor

Toyoshi Nakano
Corporate Auditor
(Senior Advisor, Mitsubishi UFJ Trust
and Banking Corporation)

Susumu Kani
Corporate Auditor
(Corporate Advisor, Mitsubishi Corporation)

Masatoshi Kamijo
Corporate Auditor
(Certified Public Accountant)

OFFICERS

Michio Kariya
President and CEO and COO
Company's operations

Ichiro Terato
Executive Vice President and CFO
Assistant of President, in charge of Corporate
Planning Department, Financing & Accounting
Department, in charge of overseeing Internal Audit
Department

Makoto Kimura
Executive Vice President
President of Imaging Company, in charge of
Business Development Headquarters

Kyoichi Suwa
Senior Executive Officer
President of Core Technology Center, in charge of
overseeing Glass Division

Kazuo Ushida
Senior Executive Officer
President of Precision Equipment Company, in
charge of Intellectual Property Headquarters

Yoshimichi Kawai
Executive Officer
President of Business Administration Center,
in charge of Corporate Communications & IR
Department, in charge of overseeing Customized
Products Division

Masami Kumazawa
Executive Officer
General Manager of Intellectual Property
Headquarters, in charge of Information System
Headquarters

Toshiyuki Masai
Executive Officer
President of Instruments Company

Yasuyuki Okamoto
Executive Officer
President & CEO, Nikon Inc.

Norio Hashizume
Operating Officer
General Manager of Financing & Accounting
Department, in charge of Affiliates Administration
Department

Koji Morishita
Operating Officer
General Manager of Business Development
Headquarters

Toshikazu Umatate
Operating Officer
Vice President of Precision Equipment Company
& General Manager of Sales Headquarters,
Precision Equipment Company

Teruo Hashimoto
Operating Officer
General Manager of Production Headquarters,
Precision Equipment Company

Masaaki Okajima
Operating Officer
In charge of manufacturing reform project, Chairman,
Tochigi Nikon Corporation & Chairman, Tochigi
Nikon Precision Co., Ltd. & Chairman, Sendai Nikon
Corporation & Chairman, Sendai Nikon Precision
Corporation & Chairman, Nikon (Thailand) Co., Ltd.

Kunio Kawabata
Operating Officer
General Manager of LCD Equipment Division,
Precision Equipment Company & General Manager
of Sales Department of LCD Equipment Division,
Precision Equipment Company

Tsuneco Kosaka
Operating Officer
General Manager of Production Headquarters,
Imaging Company

Kazuyuki Kazami
Operating Officer
General Manager of Development Headquarters,
Imaging Company

Kenichi Kanazawa
Operating Officer
General Manager of Information System
Headquarters

Hiroshi Ohki
Operating Officer
General Manager of Research & Development
Headquarters, Core Technology Center & General
Manager of Optical Research Laboratory of
Research & Development Headquarters, Core
Technology Center

Takaharu Honda
Operating Officer
General Manager of Business Planning Department,
Imaging Company

Tsuneyoshi Kon
Operating Officer
Vice President of Business Administration Center

Nobuyoshi Gokyu
Operating Officer
Managing Director, Nikon Hong Kong Ltd.

Tomohide Hamada
Operating Officer
General Manager of
2nd Development Department, LCD Equipment
Division, Precision Equipment Company

Masao Nakajima
Operating Officer
General Manager of
System Production Department, Production
Headquarters, Precision Equipment Company