Organization of the Nikon Group

General Shareholders' Meeting		As of June 26, 200
Board of Directors	Corporate Auditors / Board of Corporate Auditors	
Representative Director, President, CEO and COO	Executive Committee	
	Internal Audit Department	
	Corporate Planning Department	
	Financing & Accounting Department	
	Corporate Communications & IR Department	
	Affiliates Administration Department	1
	Business Development Headquarters	Activities related to investigation and development of new business
	Information System Headquarters	2
	Intellectual Property Headquarters	Protection of intellectual property
	Business Administration Center	Activities related to general affairs, legal affairs, human resources, etc.
	Core Technology Center	Development of basic technology common to the Nikon Group and manufacturing technology
	Research & Development Headquarters	
	Production Technology Headquarters	
	Precision Equipment Company	Development, manufacture and sales of IC and LCD steppers and scanners
	Sales Headquarters	
	Development Headquarters	
	Production Headquarters	
	LCD Equipment Division	
	Imaging Company	Development, manufacture and sales of digital cameras, film cameras, interchangeable lenses, speedlights, film scanners, photographic accessories and softwear
	Marketing Headquarters	
	Development Headquarters	
	Production Headquarters	
	Instruments Company	6 Development, manufacture and sales of biological microscopes, industrial microscopes, stereoscopic microscopes, measuring instruments and semiconductor inspection equipment
	Customized Products Division	Development, manufacture and sales of customized optical equipment, space-related equipment,
	Glass Division	astronomical-related equipment and optical components Glass business founded on glass materials technologies

NIKON GROUP COMPANIES (* Consolidated as of March 31, 2009)

MAJOR DOMESTIC COMPANIES

As of March 31, 2009

	Name		Business
1	Hikari Glass Co., Ltd.	*	Manufacture and sales of optical glass and molded optical glass
	Nikon Optical Shop Co., Ltd.		Retail sales of ophthalmic frames and lenses
	Nikon Vision Co., Ltd.	*	Development, manufacture, sales and servicing of sport optics products
	Nikon Engineering Co., Ltd.	*	Design, manufacture, and sales of microprocessing systems and customized microscopes
	Nikon-Essilor Co., Ltd. ¹		Development, manufacture, sales and servicing of ophthalmic lenses
	Nikon-Trimble Co., Ltd. ¹		Development, manufacture, sales and servicing of surveying instruments
2	Nikon Systems Inc.	*	Development and support of computer software
3	Nikon Business Service Co., Ltd.	*	Employee welfare activities, procurement, logistics, and activities related to intellectual property
	Nikon Tsubasa Inc.		Processing, assembly and packing of parts for optical instruments
4	Mito Nikon Precision Corporation	*	Manufacture of devices for IC/LCD steppers and scanners
	Zao Nikon Co., Ltd.	*	Manufacture of devices for IC/LCD steppers and scanners
	Tochigi Nikon Precision Co., Ltd.	*	Manufacture of IC steppers and scanners, and lenses for IC/LCD steppers and scanners
	Sendai Nikon Precision Corporation	*	Manufacture of devices for IC/LCD steppers and scanners
	Nikon Tec Corporation	*	Maintenance and servicing of IC/LCD steppers and scanners, sales of used steppers and scanners
5	Tochigi Nikon Corporation	*	Manufacture of interchangeable lenses and optical lenses
	Sendai Nikon Corporation	*	Manufacture of cameras
	Nikon Imaging Japan Inc.	*	Sales and servicing of cameras
6	Kurobane Nikon Co., Ltd.	*	Manufacture of objective lenses for microscopes/measuring instruments/semiconductor inspection equipment, and optical components
	Nikon Instech Co., Ltd.	*	Sales, maintenance and servicing of microscopes, measuring instruments and semiconductor inspection equipment

Note: 1. Nikon-Trimble Co., Ltd. and Nikon-Essilor Co., Ltd. are equity-method companies.

MAJOR OVERSEAS COMPANIES

As of March 31, 2009

Name		Business
Nikon Americas Inc.	*	Centralized supply, administration and management of funds of affiliates in the U.S.
Nikon Holdings Europe B.V.	*	Centralized supply, administration and management of funds of affiliates in Europe
Nikon Precision Inc.	*	Import, sales, maintenance and servicing of IC steppers and scanners
Nikon Research Corporation of America	*	R&D for IC-related equipment
Nikon Precision Europe GmbH	*	Import, sales, maintenance and servicing of IC steppers and scanners
Nikon Precision Korea Ltd.	*	Maintenance and servicing of IC/LCD steppers and scanners
Nikon Precision Taiwan Ltd.	*	Maintenance and servicing of IC/LCD steppers and scanners
Nikon Precision Singapore Pte Ltd	*	Maintenance and servicing of IC/LCD steppers and scanners
Nikon Precision Shanghai Co., Ltd.	*	Maintenance and servicing of IC/LCD steppers and scanners
Nikon Inc.	*	Import, sales and servicing of cameras
Nikon Canada Inc.	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon Europe B.V.	*	Import, sales and servicing of cameras
Nikon AG	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon GmbH	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon U.K. Ltd.	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon France S.A.S.	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon Nordic AB	*	Import, sales and servicing of cameras
Nikon Kft.	*	Import, sales and servicing of cameras
Nikon s.r.o.	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon Polska Sp.z o.o.	*	Import, sales and servicing of cameras
Nikon (Russia) LLC.		Import, sales and servicing of cameras
Nikon Hong Kong Ltd.	*	Import, sales and servicing of cameras
Nikon Singapore Pte Ltd	*	Import, sales and servicing of cameras, microscopes, and measuring instruments
Nikon (Malaysia) Sdn. Bhd.	*	Support for sales and servicing of cameras, microscopes, and measuring instruments
Nikon Imaging (China) Sales Co., Ltd.	*	Import, sales and servicing of cameras
Nikon Australia Pty Ltd	*	Import, sales and servicing of cameras
Nikon India Private Limited		Import, sales and servicing of cameras, and maintenance and servicing of measuring instruments
Nikon Imaging Korea Co., Ltd.	*	Import, sales and servicing of cameras
Nikon (Thailand) Co., Ltd.	*	Manufacture of digital cameras, interchangeable lenses, and digital camera components
Nikon Imaging (China) Co., Ltd.	*	Manufacture of digital cameras and digital camera components
Nikon International Trading (Shenzhen) Co., Ltd.		Procurement of parts for digital cameras
Guang Dong Nikon Camera Co., Ltd.		Manufacture of digital camera components
Hang Zhou Nikon Camera Co., Ltd.		Manufacture of digital camera components
Nikon Instruments Inc.	*	Import, sales, maintenance and servicing of microscopes, measuring instruments, and semiconductor inspection equipment
Nikon Instruments Europe B.V.	*	Import, sales, maintenance and servicing of microscopes and measuring instruments
Nikon Instruments S.p.A.	*	Import, sales, maintenance and servicing of microscopes and measuring instruments
Nikon Instruments (Shanghai) Co., Ltd.		Marketing, maintenance and servicing of microscopes, measuring instruments
Nikon Instruments Korea Co., Ltd.		Sales, maintenance and servicing of microscopes and measuring instruments
Nanjing Nikon Jiangnan Optical Instrument Co., Ltd.		Manufacture of microscopes and objective lenses for microscopes