

# AT A GLANCE

Nikon has been a pioneer in optical technology in Japan and the world since its inception in 1917. Today, we command a high global standing in the manufacture and sale of digital cameras and other camera-related products, binoculars and other optical products for consumers, such as ophthalmic lenses. These items complement our diverse array of industrial precision equipment that includes semiconductor-related equipment, IC and LCD steppers and scanners, microscopes and measuring instruments.

The sudden slowdown in the global economy in the latter half of the fiscal year ended March 2009 led to a difficult business environment for the Nikon Group. Despite these difficult circumstances, to achieve sustainable growth the Nikon Group continued to implement its program of structural reforms, and work toward a quick recovery.

Going forward, based on its unchanged corporate philosophy of “Trustworthiness and Creativity,” Nikon will focus on realizing the management vision established in 2007, “Our Aspiration: Meeting needs. Exceeding expectations.” We will utilize our capabilities in cutting-edge technology and products to their fullest extent as we strive to create products that exceed the expectations of all our customers.

## SEGMENTS/DESCRIPTION

### PRECISION EQUIPMENT

Nikon contributes to our increasingly sophisticated information society with its leading steppers and scanners, used in semiconductor and LCD panel manufacturing worldwide.

### IMAGING PRODUCTS

For a new dimension of pleasure from photography, Nikon develops and markets imaging products worldwide with various features using sophisticated digital imaging technology.

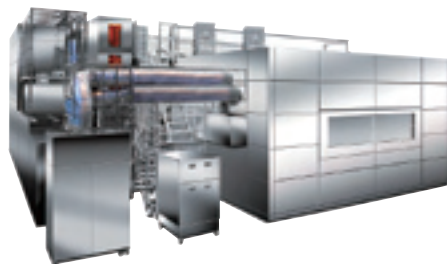
### INSTRUMENTS

Nikon’s microscopic ultra-precision tools are used extensively in bioscience, and contribute to greater efficiency in high-precision measurements in the field of industrial instruments.

### OTHER

Outside of its current core businesses, Nikon is diversifying into businesses that are expected to grow according to society’s expanding needs, and will nurture these new developments into future core businesses.

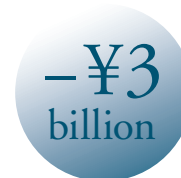
Statements contained in this report regarding the plans, projections and strategies of the Nikon Corporation and its subsidiaries and affiliates that comprise the Nikon Group (hereinafter “Nikon”) that are not historical fact constitute forward-looking statements about future financial results. As such, they are based on data that are obtainable at the time of announcement in compliance with Nikon’s management policies and certain premises that are deemed reasonable by Nikon. Hence, actual results may differ, in some cases significantly, from these forward-looking statements due to changes in various factors, including—but not limited to—economic conditions in principal markets, product and service demand trends, customer capital expenditure trends, and currency exchange rate fluctuations.



NET SALES AND  
SHARE OF NET SALES



OPERATING INCOME (Loss)



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