

As of July 1, 2007

<b>BOARD OF DIRECTORS</b>		
Representative Director, President, CEO and COO	<b>Michio Kariya</b>	Companys oper ations
Representative Director, Executive Vice President and CFO	<b>Ichiro Terato</b>	Assistant of President, in charge of overseeing Information System Headquarters, Intellectual Property Headquarters and Internal Audit Department
Director, Member of the Board & Senior Executive Officer	<b>Makoto Kimura</b>	President of Imaging Company
Director, Member of the Board & Senior Executive Officer	<b>Kyoichi Suwa</b>	President of Core Technology Center & General Manager of Glass Division, in charge of overseeing the Instruments Company and the Customized Products Division
Director, Member of the Board & Senior Executive Officer	<b>Kazuo Ushida</b>	President of Precision Equipment Company
Director, Member of the Board & Executive Officer	<b>Mamoru Kajiwara</b>	In charge of Corporate Planning Department, Affiliates Administration Department and Corporate Communications & IR Department
Director, Member of the Board & Executive Officer	<b>Naoki Tomino</b>	General Manager of Intellectual Property Headquarters, in charge of Business Development Headquarters
Director, Member of the Board & Executive Officer	<b>Yoshimichi Kawai</b>	President of Business Administration Center, in charge of Financing & Accounting Department
Director, Member of the Board	<b>Shunji Kono</b>	Counselor, Tokio Marine & Nichido fire Insurance Co., Ltd.
Director, Member of the Board	<b>Kenji Matsuo</b>	President, Meiji Yasuda Life Insurance Company
<b>CORPORATE AUDITORS</b>		
Standing Corporate Auditor	<b>Masami Kurosawa</b>	
Standing Corporate Auditor	<b>Hisayuki Shimizu</b>	
Corporate Auditor	<b>Toyoshi Nakano</b>	Senior Advisor, Mitsubishi UFJ Trust and Banking Corporation
Corporate Auditor	<b>Susumu Kani</b>	Corporate Advisor, Mitsubishi Corporation
Corporate Auditor	<b>Masatoshi Kamijo</b>	Certified Public Accountant
<b>OFFICERS</b>		
Executive Officer	<b>Yutaka Ichihara</b>	Vice President of Core Technology Center & General Manager of Research & Development Headquarters, Core Technology Center
Executive Officer	<b>Masami Kumazawa</b>	General Manager of Information System Headquarters, in charge of risk management and group consolidated management project
Operating Officer	<b>Tetsuro Goto</b>	Vice President of Imaging Company
Operating Officer	<b>Koji Morishita</b>	General Manager of Business Development Headquarters
Operating Officer	<b>Toshiyuki Masai</b>	President & CEO, Nikon Inc. & Chairman, Nikon Instruments Inc.
Operating Officer	<b>Norio Hashizume</b>	General Manager of Financing & Accounting Department
Operating Officer	<b>Yasuyuki Okamoto</b>	General Manager of Marketing Headquarters, Imaging Company
Operating Officer	<b>Toshikazu Umatate</b>	General Manager of Development Headquarters, Precision Equipment Company
Operating Officer	<b>Hisao Izawa</b>	President of Instruments Company
Operating Officer	<b>Teruo Hashimoto</b>	General Manager of Production Headquarters, Precision Equipment Company
Operating Officer	<b>Masaaki Okajima</b>	In charge of manufacturing reform project, Chairman, Tochigi Nikon Corporation & Chairman, Tochigi Nikon Precision Co., Ltd. & Chairman, Sendai Nikon Corporation & Chairman, Nikon (Thailand) Co., Ltd.
Operating Officer	<b>Geoffrey Wild</b>	Vice President of Precision Equipment Company & President & CEO & COO, Nikon Precision Inc.
Operating Officer	<b>Kunio Kawabata</b>	General Manager of LCD Equipment Division, Precision Equipment Company & General Manager of Sales Department of LCD Equipment Division, Precision Equipment Company
Operating Officer	<b>Tsuneo Kosaka</b>	General Manager of Production Headquarters, Imaging Company
Operating Officer	<b>Yoshiyuki Nagai</b>	General Manager of Administration Department, Business Administration Center
Operating Officer	<b>Kazuyuki Kazami</b>	General Manager of Development Headquarters, Imaging Company