

DIRECTORS, AUDITORS AND OFFICERS

Board of Directors		As of July 1, 2003
Chairman of the Board & Chief Executive Officer*	Shoichiro Yoshida	In charge of items related to Group's management policies
Vice Chairman of the Board & Chief Financial Officer*	Kenji Enya	Assistant of Chairman, comprehensive control of financial, overseas, IR and group-wide strategies
President, Member of the Board & Chief Operating Officer*	Teruo Shimamura	In charge of company's operations
Executive Vice President, Member of the Board*	Yasujiro Hara	Assistant of President, President of Business Administration Center
Senior Managing Director, Member of the Board & Senior Executive Officer	Michio Kariya	President of Precision Equipment Company
Managing Director, Member of the Board & Senior Executive Officer	Masami Kurosawa	President of Corporate Strategy Center
Managing Director, Member of the Board & Senior Executive Officer	Takashi Tamori	President of Office of Corporate Technology Management & President of Core Technology Center & General Manager of Production Technology Headquarters, Core Technology Center
Managing Director, Member of the Board & Senior Executive Officer	Mamoru Kajiwara	Vice President of Business Administration Center
Managing Director, Member of the Board & Senior Executive Officer	Makoto Kimura	President of Imaging Company
Director, Member of the Board	Terumichi Tsuchida	Senior Corporate Advisor, Meiji Life Insurance Company
Director, Member of the Board	Shunji Kono	Counselor, The Tokio Marine and Fire Insurance Co., Ltd.
Director, Member of the Board & Executive Officer	Norio Miyauchi	Divisional President of Office of Management Strategy
Director, Member of the Board & Executive Officer	Naoki Tomino	Vice President of Imaging Company & General Manager of Development Management Department, Imaging Company
Corporate Auditors		
Standing Corporate Auditor	Yuji Obana	
Standing Corporate Auditor	Yoshiro Imagawa	
Corporate Auditor	Toyoshi Nakano	Chairman, The Mitsubishi Trust and Banking Corporation
Corporate Auditor	Mitsutake Okano	Corporate Advisor, Mitsubishi Corporation
Executive Officers		
Executive Officer	Yoichi Nishida	Chairman, Member of the Board, Nikon-Essilor Co., Ltd.
Executive Officer	Hisayuki Shimizu	Assistant of President of Precision Equipment Company
Executive Officer	Yuichi Umeda	President of Instruments Company
Executive Officer	Hidetoshi Mori	Assistant of President of Precision Equipment Company & General Manager of Sales & Marketing Headquarters, Precision Equipment Company
Executive Officer	Takao Watanabe	Vice President of Core Technology Center & General Manager of Intellectual Property Headquarter, Core Technology Center
Executive Officer	Kyoichi Suwa	General Manager of LCD Equipment Division, Precision Equipment Company
Executive Officer	Yoshimichi Kawai	General Manager of Production Headquarters, Precision Equipment Company
Executive Officer	Hideshi Hirai	President, Nikon Europe B.V.
Executive Officer	Yutaka Ichihara	Vice President of Core Technology Center & General Manager of Optical Technology Headquarters, Core Technology Center
Executive Officer	Akikazu Tanimoto	Assistant of President of Precision Equipment Company
Executive Officer	Kazuo Ushida	General Manager of Development Headquarters, Precision Equipment Company

* Indicates Representative Director of the Board