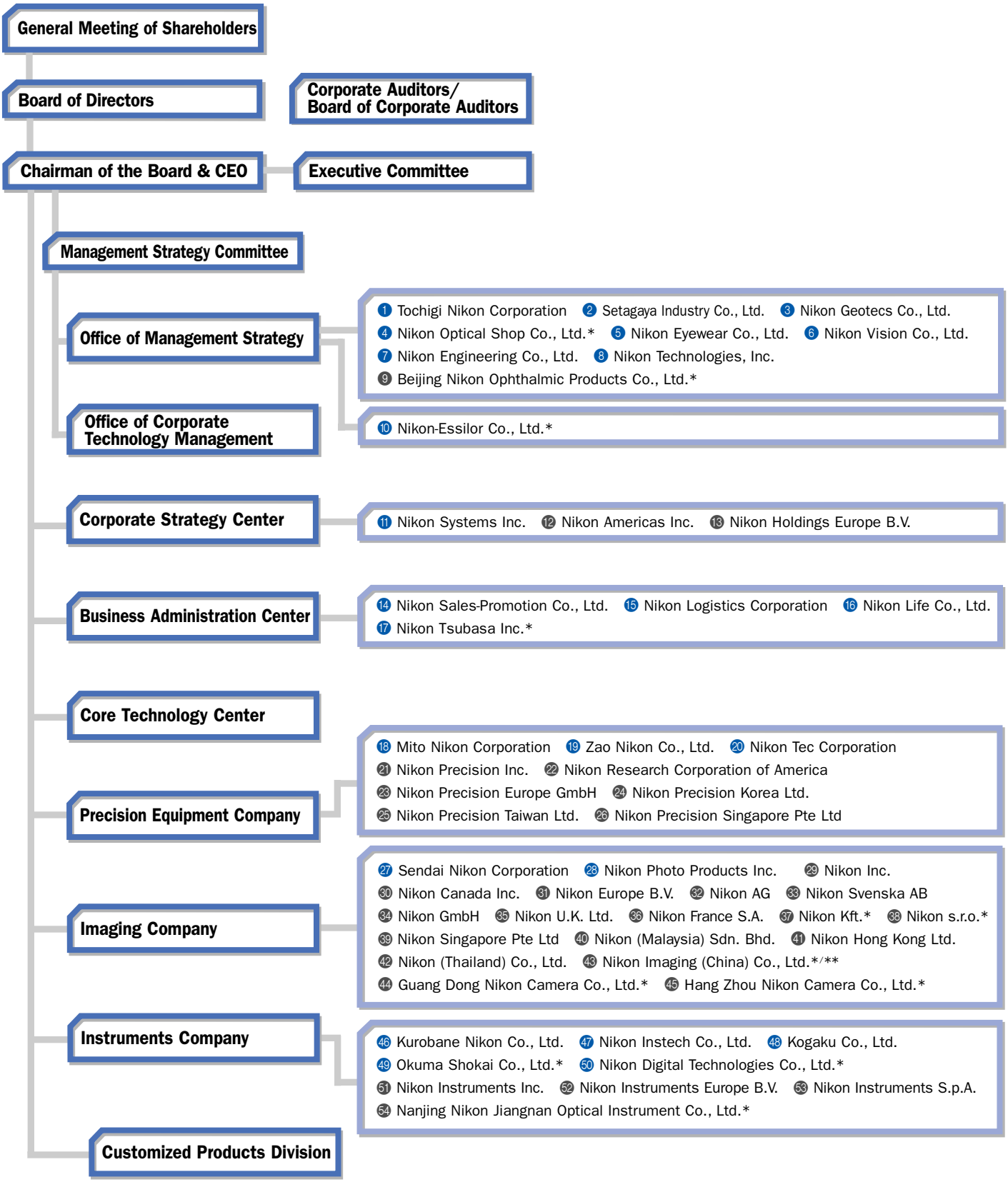
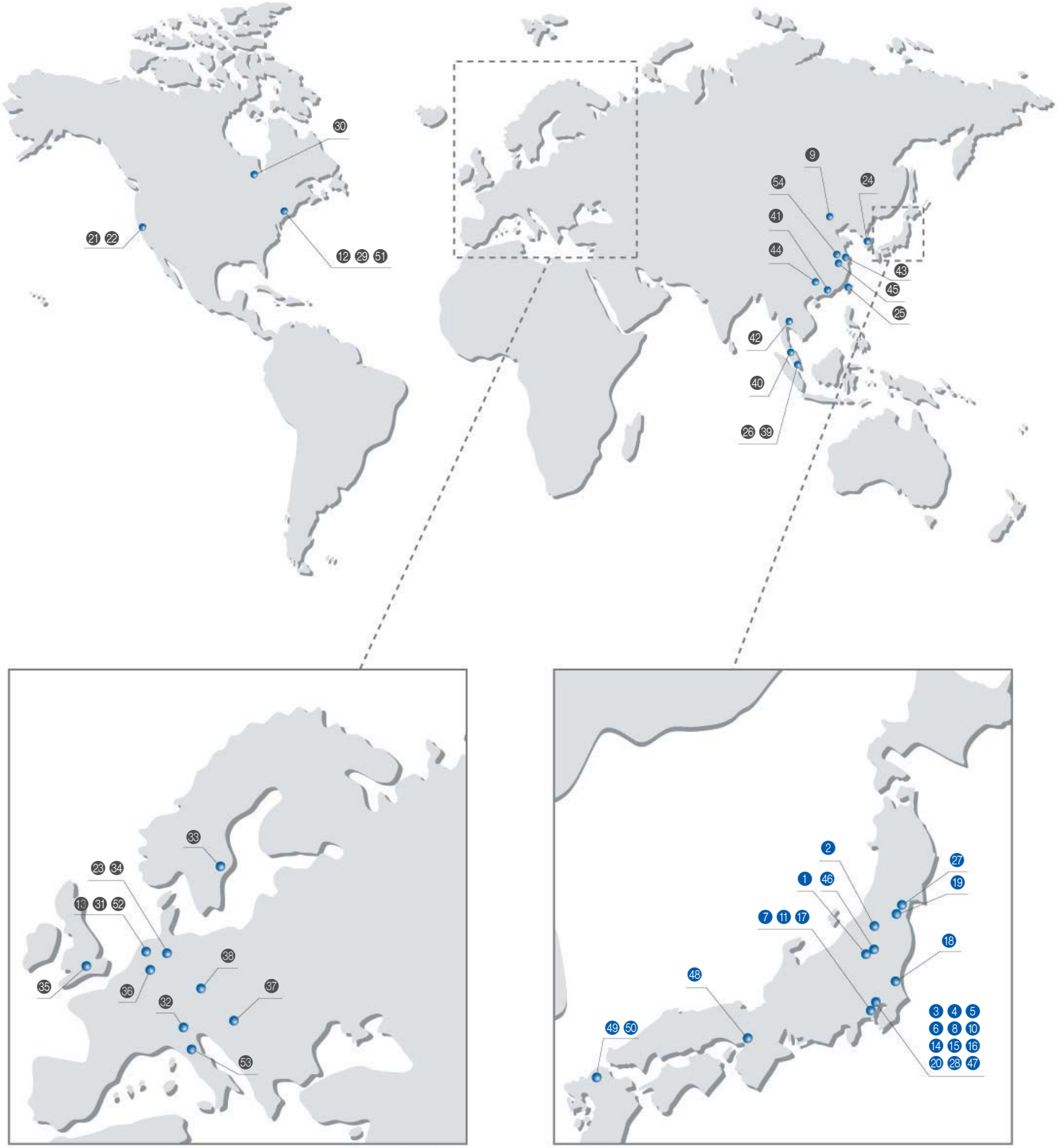
Organization of Nikon Group



* represents unconsolidated companies as of March 31, 2002.
**plans to commence operations in April 2003.
Blue represents companies in Japan, while grey represents foreign Group companies.

As of July 1, 2002

Nikon's Global Presence