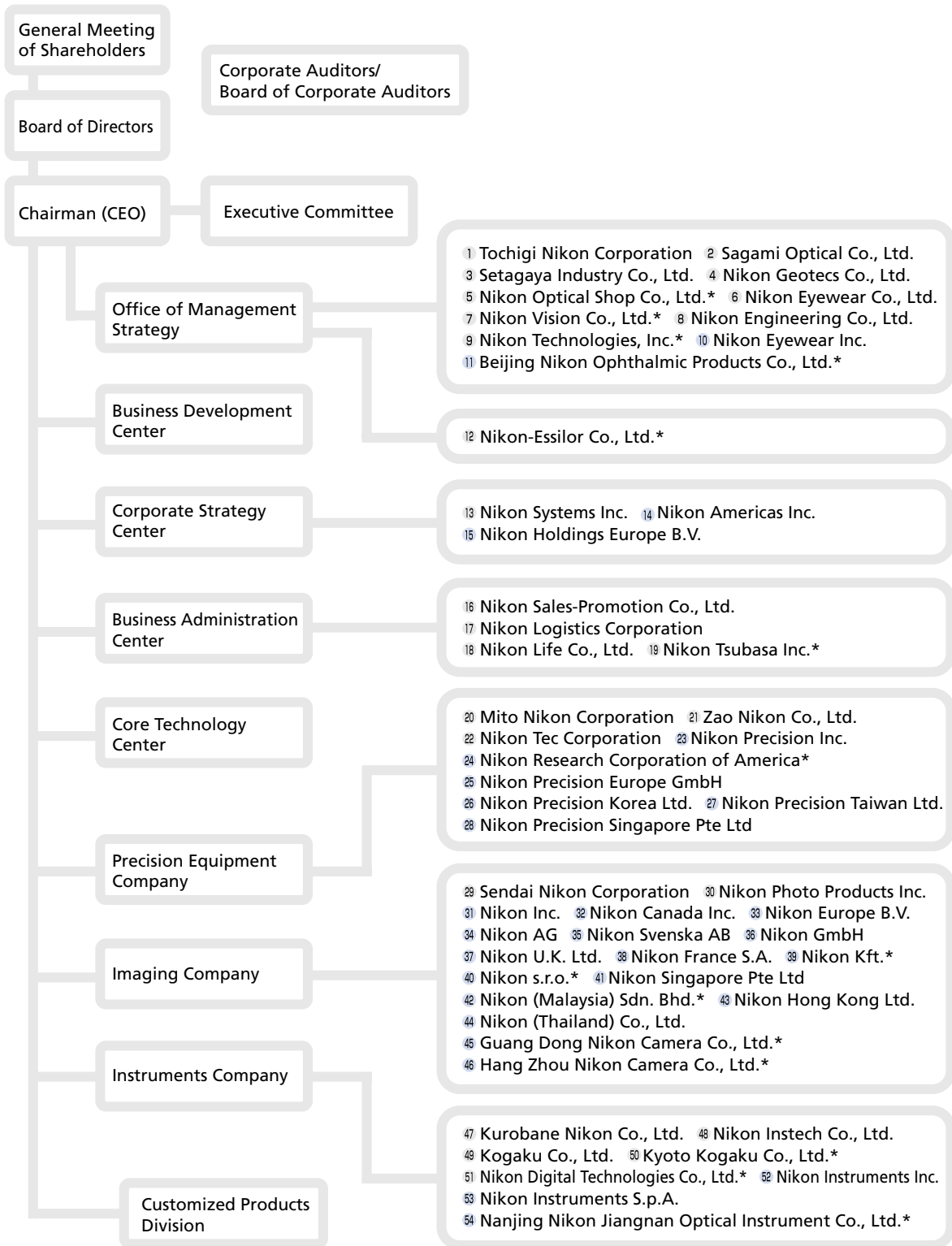


ORGANIZATION OF NIKON GROUP



* represents unconsolidated companies as of March 31, 2001.

Grey represents companies in Japan, while blue represents foreign Group companies.

As of August 1, 2001

NIKON'S GLOBAL PRESENCE

