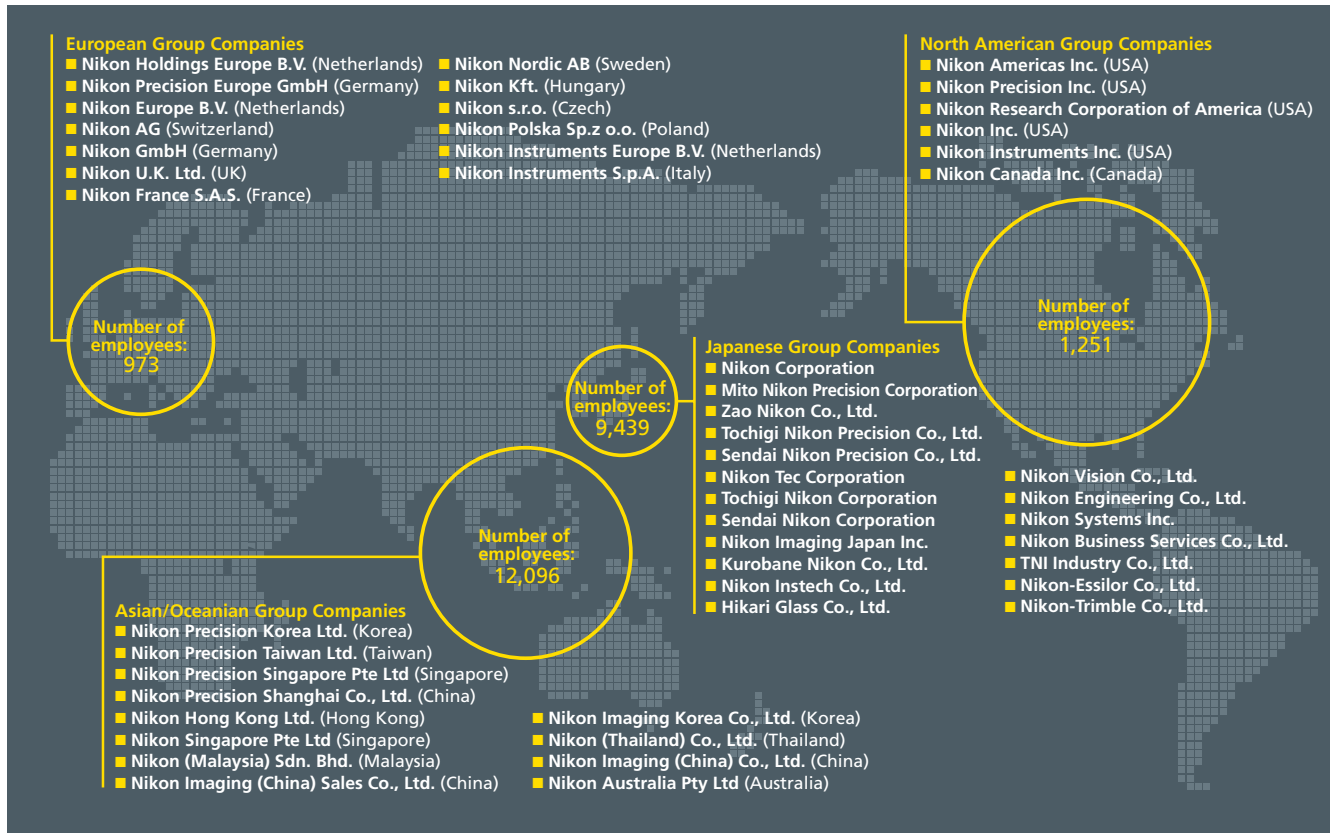


Nikon Group Profile

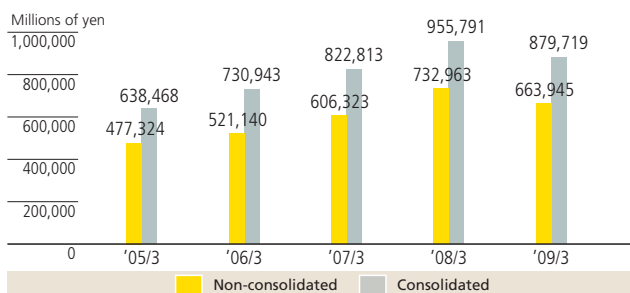
Nikon Group Companies



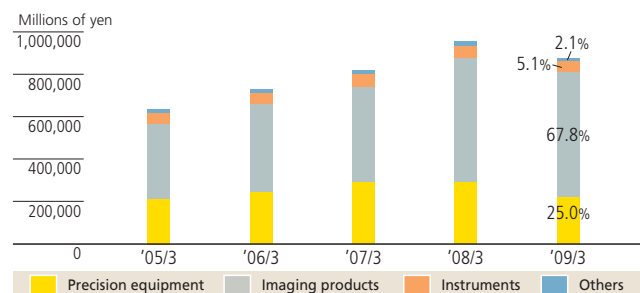
Notes:

- In February 2008, Nikon Photo Products Inc. was renamed Nikon Imaging Japan Inc. Also, in April 2008 Sendai Nikon Corporation was divided into Sendai Nikon Corporation and Sendai Nikon Precision Co., Ltd. Furthermore, Nikon Eyewear Co., Ltd. was removed from the list of Nikon's consolidated subsidiaries at the end of the consolidated fiscal year ended March 31, 2009, following the completion of liquidation.
- The numbers of regional employees do not include the directors of Nikon Corporation or regular employees, part-time employees, temporary personnel, or dispatched workers for the two equity method affiliates, namely Nikon-Essilor Co., Ltd. and Nikon-Trimble Co., Ltd.

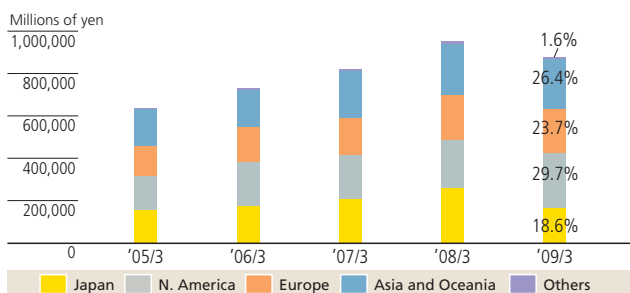
2005–2009 Sales (Non-consolidated, Consolidated)



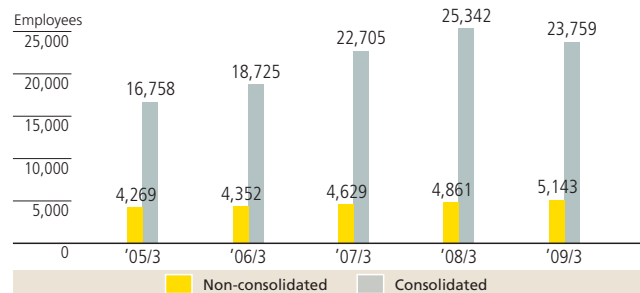
2005–2009 Sales Breakdown by Business (Consolidated)



2005–2009 Sales Breakdown by Region (Consolidated)



2005–2009 Employee Numbers (Non-consolidated, Consolidated)



Corporate Data

Company Name	NIKON CORPORATION
Head Office	Fuji Bldg., 2-3, Marunouchi 3-chome, Chiyoda-ku, Tokyo 100-8331, Japan Tel: +81-3-3214-5311
Date of Establishment	July 25, 1917
Capital	¥65,475 million (as of March 31, 2009)
Net Sales	Consolidated: ¥879,719 million Non-Consolidated: ¥663,945 million (for the year ended March 31, 2009)

No. of Employees* Consolidated: 23,759
Non-Consolidated: 5,143 (as of March 31, 2009)

*Employee figures do not include part-time employees, temporary personnel or dispatched workers.
The consolidated figure does not include the employees of the two equity method affiliates or the directors of Nikon Corporation, although it includes the directors of Group companies.
The non-consolidated figure does not include the directors of Nikon Corporation or the employees of Nikon Corporation who are temporarily dispatched to Group companies.

Major Businesses of the Nikon Group

Precision Equipment Business (Precision Equipment Company*)	• IC steppers and scanners • LCD steppers and scanners
Imaging Products Business (Imaging Company*)	• Digital cameras • Film cameras • Interchangeable lenses • Speedlights • Film scanners • Photographic accessories • Software
Instruments Business (Instruments Company*)	• Biological microscopes • Industrial microscopes • Stereoscopic microscopes • Measuring instruments • Semiconductor inspection equipment
Sport Optics Business (Nikon Vision Co., Ltd.)	• Binoculars • Monoculars • Fieldsopes • Digiscoping system • Fieldmicroscopes • Laser rangefinders • Loupes
Customized Products Business (Customized Products Division*)	• Customized optical equipment • Space-related equipment • Astronomy-related equipment • Optical components
Glass Business (Glass Division*)	• Synthetic silica glass • Calcium fluoride • Photomask substrates for LCD
Encoder Business (Encoder Business Promotion Division)	• Absolute encoders • Digimicro digital micrometer system • Rotary encoders
Ophthalmic Business (Nikon-Essilor Co., Ltd.)	• Ophthalmic lenses • Hearing aids
Surveying Instruments Business (Nikon-Trimble Co., Ltd.)	• Total stations • GPS systems • Construction lasers • Theodolites • Levels • Surveying CAD systems

*Three companies and two divisions are Nikon Corporation's organizational names.

Medium Term Management Plan

■ Management Policy

In the face of this severe business environment, we will promptly implement structural reforms and complete preparations for the coming economic recovery, thereby returning to a sustainable growth track.

■ Key Objectives

Strengthening competitiveness in core businesses and increasing the Group's profitability

Identifying new directions for business and creating a new mainstay business through appropriate allocation of resources

Focusing on cash flow to strengthen the financial structure

Focusing on compliance, human resources development, and environmental management to foster CSR activities

■ Consolidated Targets for the Year Ending March 31, 2012

Net sales	¥800 billion
Operating income	¥72 billion
Current net income	¥40 billion

■ Business Strategy

Precision Equipment Company

To optimize the bases to develop and commercialize leading-edge IC steppers and scanners

Imaging Company

To develop and commercialize next-generation digital cameras
To become more resistant to fluctuations in the foreign exchange market and exploit the markets of emerging economies more deeply

Instruments Company

To promote the development of new products in the fields of biological and industrial equipment

New Businesses

To foster the creation of new business and search for new business areas