## **GRI** Guidelines Comparison Table

This comparative table refers to pages of Nikon CSR Report 2008 that describe items requested by the GRI Sustainability Reporting Guidelines Version3.0.

Juidelines	s Version3.0.		
Strategy	Standard Disclosures y and Analysis	Relevant page	Notes.
1.1	Statement from the most senior decisionmaker of the organization (e.g., CEO, chair, or equivalent senior position) about the relevance of sustainability to the organization and its strategy.	3,4	
1.2	Description of key impacts, risks, and opportunities.	6,12	
	ational Profile		
2.1	Name of the organization.	5	
2.2	Primary brands, products, and/or services.  Operational structure of the organization, including main divisions, operating	7,8	
2.3	companies, subsidiaries, and joint ventures.	5,7,8	
2.4	Location of organization's headquarters.  Number of countries where the organization operates, and names of countries with	5	
2.0	either major operations or that are specifically relevant to the sustainability issues covered in the report.	5	
2.6	Nature of ownership and legal form.	5,28	
2.7	Markets served (including geographic breakdown, sectors served, and types of customers/beneficiaries).	5	
2.8	Scale of the reporting organization, including:		
	Number of employees;		
	<ul> <li>Net sales (for private sector organizations) or net revenues (for public sector organizations);</li> </ul>	5	
	Total capitalization broken down in terms of debt and equity (for private sector organizations); and	3	
	Quantity of products or services provided.		
2.9	Significant changes during the reporting period regarding size, structure, or		
	ownership including:		
	<ul> <li>The location of, or changes in operations, including facility openings, closings, and expansions; and</li> </ul>	5	
	Changes in the share capital structure and other capital formation, maintenance, and alteration operations (for private sector organizations).		
2.10	Awards received in the reporting period.	16,41,42	
Report P	Parameters		
eport Pro	ofile		
3.1	Reporting period (e.g., fiscal/calendar year) for information provided.	1	
3.2	Date of most recent previous report (if any).	1	
3.3	Reporting cycle (annual, biennial, etc.)	1	
3.4	Contact point for questions regarding the report or its contents.	1	
eport Sco	ope and Boundary		
3.5	Process for defining report content, including:		
	Determining materiality;		
	Prioritizing topics within the report; and	_	
	Identifying stakeholders the organization expects to use the report.		
3.6	Boundary of the report (e.g., countries, divisions, subsidiaries, leased facilities, joint	1	
3.7	ventures, suppliers).  State any specific limitations on the scope or boundary of the report.	'	
		1	
3.8	Basis for reporting on joint ventures, subsidiaries, leased facilities, outsourced operations, and other entities that can significantly affect comparability from period to period and/or between organizations.	_	
3.9	Data measurement techniques and the bases of calculations, including assumptions and techniques underlying estimations applied to the compilation of the Indicators and other information in the report.	1	Environmental Topics: Refer to "the Environmental Reporting Guidelines (2007)" of the Japanese Ministry of the Environment.
3.10	Explanation of the effect of any re-statements of information provided in earlier reports, and the reasons for such re-statement (e.g., mergers/ acquisitions, change of base years/periods, nature of business, measurement methods).	_	
3.10	reports, and the reasons for such re-statement (e.g., mergers/ acquisitions,	-	
3.11	reports, and the reasons for such re-statement (e.g., mergers/ acquisitions, change of base years/periods, nature of business, measurement methods).  Significant changes from previous reporting periods in the scope, boundary, or measurement methods applied in the report.	-	
3.11	reports, and the reasons for such re-statement (e.g., mergers/ acquisitions, change of base years/periods, nature of business, measurement methods).  Significant changes from previous reporting periods in the scope, boundary, or measurement methods applied in the report.	GRI Guidelines Comparison Table	
	reports, and the reasons for such re-statement (e.g., mergers/ acquisitions, change of base years/periods, nature of business, measurement methods).  Significant changes from previous reporting periods in the scope, boundary, or measurement methods applied in the report.  Int Index  Table identifying the location of the Standard Disclosures in the report.		

		, Commitments, and Engagement		
Gover	nance			
4.1		Governance structure of the organization, includingcommittees under the highest governance body responsible for specific tasks, such as setting strategy or organizational oversight.	19	
4.2		Indicate whether the Chair of the highest governance body is also an executive officer(and, if so, their function within the organization's management and the reasons for this arrangement).	19	
4.3		For organizations that have a unitary board structure, state the number of members of the highest governance body that are independent and/or non-executive members.	_	
4.4		Mechanisms for shareholders and employees to provide recommendations or direction to the highest governance body.	19	
4.5		Linkage between compensation for members of the highest governance body, senior managers, and executives (including departure arrangements), and the organization's performance (including social and environmental performance).	19	
4.6		Processes in place for the highest governance body to ensure conflicts of interest are avoided.	19	
4.7		Process for determining the qualifications and expertise of the members of the highest governance body for guiding the organization's strategy on economic, environmental, and social topics.	_	
4.8		Internally developed statements of mission or values, codes of conduct, and principles relevant to economic, environmental, and social performance and the status of their implementation.	1,2,6,9,21,35,36,45	
4.9		Procedures of the highest governance body for overseeing the organization's identification and management of economic, environmental, and social performance, including relevant risks andopportunities, and adherence or compliance with internationally agreed standards, codes of conduct, and principles.	17,19	
4.10		Processes for evaluating the highest governance body's own performance, particularly with respect to economic, environmental, and social performance.	20	
	itments	to External Initiatives		
4.11		Explanation of whether and how the precautionaryapproach or principle is addressed by the organization.	10,13,14,19,2021,22, 23,24,25,46,47, 48,51,52,53,54,56,57	
4.12		Externally developed economic, environmental, and social charters, principles, or other initiatives to which the organization subscribes or endorses.	17,25,47,58	
4.13	older F	Memberships in associations (such as industry associations) and/or national/international advocacy organizations in which the organization:  Has positions in governance bodies; Participates in projects or committees; Provides substantive funding beyond routine membership dues; or Views membership as strategic.	-	
4.14	loidei Ei	List of stakeholder groups engaged by the organization.		
4.15		Basis for identification and selection of stakeholders with whom to engage.	4,12	
4.16		Approaches to stakeholder engagement, including frequency of engagement by type and by stakeholder group.	_	
4.17		Key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns, including through its reporting.	65	
		Approach and Performance Indicators		
Econo		Approach		
EC	, Smerit F	Policy	6	
EC01		Direct economic value generated and distributed, including revenues, operating costs, employee compensation, donations and other community investments, retained earnings, and payments to capital providers and governments.	_	
EC2	CORE	Financial implications and other risks and opportunities for the organization's activities due to climate change.	14,58	
EC3		Coverage of the organization's defined benefit plan obligations.	_	The Year ended March 2008 Financial Results P5 Liability for employee's retirement benefits.
EC4	CORE	Significant financial assistance received from government.	_	
	t Presen		1	
EC5	ADD	Range of ratios of standard entry level wage compared to local minimum wage at significant locations of operation.	_	
EC6	CORE	Policy, practices, and proportion of spending on locally-based suppliers at significant locations of operation.	35,36	
EC7	CORE	Procedures for local hiring and proportion of senior management hired from the local community at locations of significant operation.	_	
	1	1	1	L

Indired		mic Impacts		
EC8	CORE	Development and impact of infrastructure investments and services provided primarily for public benefit through commercial, inkind, or pro bono engagement.	18,37,38,39,40,	
EC9	ADD	Understanding and describing significant indirect economic impacts, including the extent of impacts.	_	
	nmental ement A	Approach		
EN		Policy	1,2,9,45	
EN		Organizational responsibility	1,2,9,45	
			13,47	Chief of Environmental Committee:President of Business Administration Center.
Materia EN1		Materials used by weight or volume.		
EN2	CORE	. 0	45,59	
Energy		Percentage of materials used that are recycled input materials.	_	
EN3	CORE	Direct energy consumption by primary energy source.		
EN4	CORE	Indirect energy consumption by primary source.	45.50	
EN5	ADD	Energy saved due to conservation and efficiency improvements.	45,59	
EN6	ADD	Initiatives to provide energy-efficient or renewable energy based products and services, and reductions in energy requirements as a result of these initiatives.	41,42,43	
EN7	ADD	Initiatives to reduce indirect energy consumption and reductions achieved.	, ,	
Water	,,,,,,,	and reductions and extension of the second s	13,14,49,55	
EN8	CORE	Total water withdrawal by source.		
EN9	ADD	Water sources significantly affected by withdrawal of water	63	
EN10	ADD	Water sources significantly affected by withdrawal of water		
Biodiv				
EN11	CORE	Location and size of land owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas.	_	
EN12	CORE	Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas.	_	
EN13	ADD	EN13 Habitats protected or restored.	_	
EN14	ADD	Strategies, current actions, and future plans for managing impacts on biodiversity.	_	
EN15	ADD	Number of IUCN Red List species and national conservation list species with habitats in areas affected by operations, by level of extinction risk.	_	
Emissio	ns, Efflue	onts, and Waste		
EN16	CORE	Total direct and indirect greenhouse gas emissions by weight.	49,59	
EN17	CORE	Other relevant indirect greenhouse gas emissions by weight.	_	
EN18	ADD	Initiatives to reduce greenhouse gas emissions and reductions achieved.	13,14,49,50,55,59	
EN19	CORE	Emissions of ozone-depleting substances by weight.	_	
EN20	CORE	NO, SO, and other significant air emissions by type and weight.	61,62,63	
EN21	CORE	Total water discharge by quality and destination.	61.62.63	
EN22	CORE	Total weight of waste by type and disposal method.	60	
EN23	CORE	Total number and volume of significant spills.	_	
EN24	ADD	Weight of transported, imported, exported, or treated waste deemed hazardous under the terms of the Basel Convention Annex I, II, III, and VIII, and percentage of transported waste shipped internationally.	_	
EN25	ADD	Identity, size, protected status, and biodiversity value of water bodies and related habitats significantly affected by the reporting organization's discharges of water and runoff.	_	
Produc	cts and	Services		
EN26	CORE	Initiatives to mitigate environmental impacts of products and services, and extent of impact mitigation.	41,42,43,44,51,52	
EN27	CORE	Percentage of products sold and their packaging materials that are reclaimed by category.	53	
Compl			<u> </u>	<u> </u>
EN28	CORE	Monetary value of significant fines and total number of non-monetary sanctions for noncompliance with environmental laws and regulations.	_	
		·	-	<del></del>

Center						
Content   Cont						
EBSQ   ADD   Total environmental projection expenditures   Section   Secti			materials used for the organization's operations, and transporting members of the	54		
Labor Practices and Decemb Work  Management Approach  LA Policy Ognahizational responsibility  A president of Business Administration Center.  Employment  LA1 CORE Total workdonce by employment type, employment contract, and region.  LA2 CORE Total workdonce by employment type, employment contract, and region.  LA3 AD3 Benefits provided to life them employees that are not provided to temporary or garterine employees, by major operations.  LA4 CORE Processage of employees covered by collective baggaring agreements.  LA5 CORE Percentage of employees covered by collective baggaring agreements.  LA5 CORE Infimum notice periodic legaring operational changes, including whether is is gated in collective agreements.  LA5 CORE Infimum notice periodic legaring operational changes, including whether is is gated in collective agreements.  LA6 AD0 Percentage of test workforce represented in formal joint management-worker health and safety programs.  LA7 CORE Reads of implity, occupational diseases, lost days, and absenteeism, and number of wireful contractive programs in place to diseases.  LA8 AD0 Percentage of test workforce represented in formal joint management-worker functions and advise on occupational health and safety programs.  LA8 AD0 Percentage of test workforce represented in formal joint management-worker functions and safety programs.  LA9 AD0 Percentage of test workforce represented in formal joint management-worker agasting performance and safety management and finance of community management-worker agasting performance and cancer development diseases.  LA9 AD0 Percentage of test programs and performance and cancer development and safety topics covered in formal agreements with trade unions.  33 August and safety topics covered in formal agreements with trade unions.  34 Taining and Education  LA10 CORE Reads of improvement performance and cancer development and performance and cancer developm						
Management Approach	EN30	ADD		58		
LA Policy Organizational responsibility Organizational responsibil	Labor	Practice	s and Decent Work			
Corporational responsibility   Corporation		ement A	pproach			
Employment  LA1 ORE Total workforce by employment type, employment contract, and region.  LA2 CORE Total number and rate of employee turnover by age group, gender, and region.  LA3 DD Benefits provided to full-time employees that are not provided to temporary or parties of the provided to the provided to the provided to temporary or parties provided to the provided to temporary or parties provided to the provided to temporary or parties or the provided to the provided to temporary or parties or the provided to the provided to temporary or parties or the provided to temporary or parties or the provided to the provided to temporary or parties or the provided to temporary or the provided to temporary or parties or the provided to temporary or the provided to tempor	LA		Policy	9,17,29		
Employment LA2 CORE Total number and rate of employee turnover by age group, gender, and region.  LA2 CORE Total number and rate of employee turnover by age group, gender, and region.  LA3 ADD Benefits provided to full-time employees that are not provided to temporary or part-time employees, by major operations.  LA3 CORE Percentage of employees covered by collective bargaining agreements.  LA4 CORE Percentage of employees covered by collective bargaining agreements.  LA5 CORE Infirmized rotations and seaters and sea	LA		Organizational responsibility	_	President of Business Administration	
LAZ CORE Total number and rate of employee tumover by age group, gender, and region.  LAZ ADD Seending provided to bill effice employees that are not provided to temporary or participine employees, by major operations.  LAZ CORE Percentage of employees covered by collective bargaining agreements.  LAZ CORE Minimum notice periodic) regarding operational changes, including whether it is specified in collective agreements.  LAZ CORE Minimum notice periodic) regarding operational changes, including whether it is specified in collective agreements.  LAZ CORE Minimum notice periodic) regarding operational changes, including whether it is specified in collective agreements.  LAZ CORE Read of Injury, occupational diseases, lost days, and absenteration, and number of workrelated fastilises by region.  LAZ CORE Read of Injury, occupational diseases, lost days, and absenteration, and number of workrelated fastilises by region.  LAZ CORE Read of Injury, occupational diseases, lost days, and absenteration, and number of workrelated fastilises by region.  LAZ CORE Read of Injury, occupational diseases, lost days, and absenteration, and number of workrelated fastilises by region.  LAZ CORE Read of Injury, occupational diseases, lost days, and absenterations, and number of workrelated fastilises and offices members, there families, or community members regarding serious diseases.  LAZ ADD Health and safety topics covered in formal agreements with trade unions.  33 3  Training and Education  LAZ CORE Read ADD Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing cauter endings  22 2  Diversity and Equal Opportunity  LAZ ADD Programs of Equal Opportunity  LAZ CORE Read Opportunity  LAZ CORE Percentage of significant suppliers and contractors that are undergroe human rights accessing on huma	Emplo	yment			Genter.	
Banelits provided to full-time amployees that are not provided to temporary or part-time employees, by major operations.	LA1	CORE	Total workforce by employment type, employment contract, and region.	_		
part-time employees, by major operations.   —	LA2	CORE	Total number and rate of employee turnover by age group, gender, and region.	_		
LA4 CORE   About the continue of the continue	LA3	ADD		_		
Cocupational Health and Safety   Cocupational Health and Safety corprising of the provided of the safety programs.   Cocupational Health and Safety   Cocupational Health and Safety   Cocupational Health and Safety   Cocupational Safety   Co			,			
Specified in Collective agreements.		CORE	Percentage of employees covered by collective bargaining agreements.	_		
LA6 ADD Percentage of total workforce represented in formal joint management—worker health and safety programs.  LA7 CORE Rates of Injury, occupational diseases, lost days, and absenteeism, and number of workrelated fatalities by region.  LA8 OORE Education, training, counseling, prevention, and risk-control programs in place to assist workforce members, their families, or community members regarding serious diseases.  LA9 ADD Health and safety topics covered in formal agreements with trade unions.  33 3 33.4  Training and Education  LA10 CORE Average hours of training per year per employee by employee category.  LA11 ADD Programs for skills management and lifelong learning that support the continued reviews.  Diversity and Equal Opportunity  LA13 CORE Composition of governance bodies and breakdown of employees per category according to gender, age group, minority group membership, and other indicators of diversity.  LA14 CORE Ratio of basic salary of men to women by employee category.  LA15 CORE Ratio of basic salary of men to women by employee category.  LA16 CORE Ratio of basic salary of men to women by employee category.  LA17 CORE Ratio of basic salary of men to women by employee category.  LA18 CORE Percentage of employees and assist them in management and category and contractions of diversity.  LA19 CORE Ratio of basic salary of men to women by employee category.  LA19 CORE Ratio of basic salary of men to women by employee category.  HUMBAN RISKS  HUMBAN	LA5	CORE		_		
health and safety committees that help monitor and advise on occupational health and safety programs.  LA7 CORE Rates of injury, occupational diseases, lost days, and absenteeism, and number of workrelated fatalities by region.  AND CORE Cauciation, training counseling, prevention, and risk-control programs in place to assist workforce members, their families, or community members regarding serious diseases.  LA9 ADD Health and safety topics covered in formal agreements with trade unions.  33 33,34 diseases.  LA9 ADD Health and safety topics covered in formal agreements with trade unions.  33 33,34 diseases.  LA9 ADD Programs for skills management and lifetong learning that support the continued employees trade in the programs of skills management and lifetong learning that support the continued employees trade employees and assist them in managing carer endings  32 and Programs for skills management and lifetong learning that support the continued employees trade employees and assist them in managing carer endings  32 and Programs for skills management and lifetong learning that support the continued employees trade employees and assist them in managing carer endings  33 and trade and trade employees trade employees and assist them in managing carer endings  34 and trade employees trade employees trade employees per category according to gender, age group, minority group membership, and other indicators of all discretifies to gender, age group, minority group membership, and other indicators of all discretifies to gender, age group, minority group membership, and other indicators of all discretifies and period p	Occup	ational I	Health and Safety			
LAB   CORE   Education, training, counseling, prevention, and risk-control programs in place to assist workforce members, their families, or community members regarding serious diseases.	LA6	ADD	health and safety committees that help monitor and advise on occupational health	_		
assist workforce members, their families, or community members regarding serious diseasese.  LA9 ADD Health and safety topics covered in formal agreements with trade unions.  33  Training and Education  LA10 CORE Average hours of training per year per employee by employee category.  LA11 ADD Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings  32  LA12 ADD Percentage of employees receiving regular performance and career development reviews.  Diversity and Equal Opportunity  LA13 CORE Composition of governance bodies and breakdown of employees per category adviversity.  Alta CORE Ratio of basic salary of men to women by employee category.  Human Rights  Management Approach  HR Policy 9,17,35,36  President of Business Administration Center.  Investment and Procurement Practices  Investment and Procurement Practices  Free Percentage of significant suppliers and contractors that have undergone buman rights clauses or that have undergone human rights screening.  HR3 ADD Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of sundactions taken.  Non-discrimination  HR4 CORE Total number of incidents of discrimination and actions taken to support these rights.  Child Labor  HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.	LA7	CORE		33		
Training and Education  LA10 CORE Average hours of training per year per employee by employee category.  LA11 ADD Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings  32  LA12 ADD Percentage of employees receiving regular performance and career development reviews.  Diversity and Equal Opportunity  LA13 CORE Composition of governance bodies and breakdown of employees per category according to gender, age group, minority group membership, and other indicators of diversity.  LA14 CORE Ratio of basic salary of men to women by employee category.  LA18 Policy  Human Rights  Management Approach  HR Policy  Organizational responsibility  President of Business Administrator Center.  Investment and Procurement Practices  HR1 CORE Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.  HR2 CORE Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.  HR3 ADD Total hours of employee training no policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employee training no policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employee training no policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employee training and actions taken.  Freedom of Association and Collective Bargaining  HR5 CORE Operations identified in which the right to exercise freedom of association and collectiv	LA8	CORE	assist workforce members, their families, or community members regarding serious	33,34		
LA10 CORE Average hours of training per year per employee by employee category.  LA11 ADD Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings  32	LA9	ADD	Health and safety topics covered in formal agreements with trade unions.	33		
LA11 ADD Programs for skills management and lifelong learning that support the continued employability of employees and assist them in managing career endings 32  LA12 ADD Percentage of employees receiving regular performance and career development reviews.  Diversity and Equal Opportunity  LA13 CORE Composition of governance bodies and breakdown of employees per category according to gender, age group, minority group membership, and other indicators of diversity.  LA14 CORE Ratio of basic salary of men to women by employee category.  LA15 CORE Composition of governance bodies and breakdown of employees per category according to gender, age group, minority group membership, and other indicators of diversity.  LA16 CORE Ratio of basic salary of men to women by employee category.  LA17 CORE Policy  Policy  9.17.35.36  President of Business Administration Center.  INVESTMENT and Procurement Practices  HR1 CORE Percentage and total number of significant investment agreements that include human rights causes or that have undergone human rights screening.  HR2 CORE Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.  HR3 ADD Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.  Non-discrimination  HR4 CORE Total number of incidents of discrimination and actions taken.  Precedure of Association and Collective Bargaining  HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.			1			
employability of employees and assist them in managing career endings   32	LATO	CORE	Average nours of training per year per employee by employee category.	_		
Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.   CORE   Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.   CORE   Percentage of significant to operations, including the percentage of employees trained.   CORE   Total number of incidents of discrimination and actions taken.   CORE   CORE   CORE   CORE   CORE   CORE   Core may be at significant risk, and actions taken to support these rights.   CORE   CORE   CORE   CORE   CORE   CORE   CORE   Core may be at significant firsk, and actions taken to support these rights.   CORE   CO	LA11	ADD		32		
LA13 CORE   Composition of governance bodies and breakdown of employees per category according to gender, age group, minority group membership, and other indicators of diversity.  LA14 CORE   Ratio of basic salary of men to women by employee category.  Human Rights  Management Approach  HR   Policy   9,17,35,36    Urganizational responsibility   President of Business Administration Center.  INVESTMENT and Procurement Practices  HR1   CORE   Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.   —    HR2   CORE   Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.   —    HR3   ADD   Total hours of employee training on policies and procedures concerning aspects of numan rights that are relevant to operations, including the percentage of employees trained.  Non-discrimination  HR4   CORE   Total number of incidents of discrimination and actions taken.   —    Freedom of Association and Collective Bargaining  HR5   CORE   Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.	LA12	ADD		_		
LA14   CORE   Ratio of basic salary of men to women by employee category.	Divers	ity and E	Equal Opportunity			
Human Rights  Management Approach  HR   Policy   9,17,35,36    HR   Organizational responsibility   President of Business Administration Center.  Investment and Procurement Practices  HR1   CORE   Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.   —    HR2   CORE   Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.   —    HR3   ADD   Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.  Non-discrimination  HR4   CORE   Total number of incidents of discrimination and actions taken.   —    Freedom of Association and Collective Bargaining  HR5   CORE   Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.	LA13	CORE	according to gender, age group, minority group membership, and other indicators of	31		
Management Approach	LA14	CORE	Ratio of basic salary of men to women by employee category.	_		
Management Approach	Humar	n Rights				
HR   Organizational responsibility	Manag	ement A	pproach			
Investment and Procurement Practices  HR1 CORE Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.  HR2 CORE Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.  HR3 ADD Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.  Non-discrimination  HR4 CORE Total number of incidents of discrimination and actions taken.  Freedom of Association and Collective Bargaining  HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.  Child Labor  HR6 CORE Operations identified as having significant risk for incidents of child labor, and	HR		Policy	9,17,35,36		
HR1   CORE   Percentage and total number of significant investment agreements that include human rights clauses or that have undergone human rights screening.	HR		Organizational responsibility	_	President of Business Administration	
human rights clauses or that have undergone human rights screening.  HR2 CORE Percentage of significant suppliers and contractors that have undergone screening on human rights and actions taken.  HR3 ADD Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.  Non-discrimination  HR4 CORE Total number of incidents of discrimination and actions taken.  Freedom of Association and Collective Bargaining  HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.  Child Labor  HR6 CORE Operations identified as having significant risk for incidents of child labor, and	Investr	ment an	d Procurement Practices		Ocirical.	
screening on human rights and actions taken.  HR3 ADD Total hours of employee training on policies and procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained.  Non-discrimination  HR4 CORE Total number of incidents of discrimination and actions taken.  Freedom of Association and Collective Bargaining  HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.  Child Labor  HR6 CORE Operations identified as having significant risk for incidents of child labor, and	HR1	CORE		_		
Solution   Indicates   Indic	HR2	CORE		_		
HR4 CORE Total number of incidents of discrimination and actions taken.  Freedom of Association and Collective Bargaining  HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.  Child Labor  HR6 CORE Operations identified as having significant risk for incidents of child labor, and	HR3	ADD	of human rights that are relevant to operations, including the percentage of	30		
and actions taken. — — — — — — — — — — — — — — — — — — —	Non-di	scrimin	ation			
HR5 CORE Operations identified in which the right to exercise freedom of association and collective bargaining may be at significant risk, and actions taken to support these rights.  Child Labor  HR6 CORE Operations identified as having significant risk for incidents of child labor, and	HR4	CORE		_		
Collective bargaining may be at significant risk, and actions taken to support these rights.   Child Labor   HR6   CORE   Operations identified as having significant risk for incidents of child labor, and	Freedo	om of As	sociation and Collective Bargaining		<u> </u>	
HR6 CORE Operations identified as having significant risk for incidents of child labor, and	HR5	CORE	collective bargaining may be at significant risk, and actions taken to support these	_		
	HR6	CORE		_		

		mpulsory Labor		
HR7	CORE	Operations identified as having significant risk for incidents of forced or compulsory labor, and measures to contribute to the elimination of forced or compulsory labor.	_	
HR8	ADD	Percentage of security personnel trained in the organization's policies or procedures concerning aspects of human rights that are relevant to operations.	_	
Indige	nous Rig	ghts		
HR9	ADD	Total number of incidents of violations involving rights of indigenous people and actions taken.	_	
Societ	У			
	ement A	pproach		
SO		Policy	17	
SO	_	Organizational responsibility	_	Chief of Business Conduct Committee: Executive Vice President.
Comm				
SO1	CORE	Nature, scope, and effectiveness of any programs and practices that assess and manage the impacts of operations on communities, including entering, operating, and exiting.	_	
Corrup				
SO2	CORE	Percentage and total number of business units analyzed for risks related to corruption.	_	
SO3	CORE	Percentage of employees trained in organization's anti-corruption policies and procedures.	22	
504	CORE	Actions taken in response to incidents of corruption.	_	
Public SO5	<b>Policy</b> CORE	Public policy positions and participation in public policy development and lobbying.		
SO6	ADD	Total value of financial and in-kind contributions to political parties, politicians, and	_	
		related institutions by country.	_	
SO7	ADD	ve Behavior  Total number of legal actions for anticompetitive behavior, anti-trust, and monopoly practices and their outcomes.	_	
Compl	iance			
SO8		Monetary value of significant fines and total number of non-monetary sanctions for noncompliance with laws and regulations.	_	
Produ	ct Respo	onsibility		
Manag	ement A	Approach		
PR		Policy	24(Privacy Protection), 25	
		Ith and Safety		
PR1	CORE	Life cycle stages in which health and safety impacts of products and services are assessed for improvement, and percentage of significant products and services categories subject to such procedures.	25	
PR2	ADD	Total number of incidents of non-compliance with regulations and voluntary codes concerning health and safety impacts of products and services during their life cycle, by type of outcomes.	25	
		ervice Labeling		
PR3	CORE	Type of product and service information required by procedures, and percentage of significant products and services subject to such information requirements.	26,27	
PR4	ADD	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes.	_	
PR5	ADD	Practices related to customer satisfaction, including results of surveys measuring customer satisfaction.	_	
		nmunications		
PR6	CORE	Programs for adherence to laws, standards, and voluntary codes related to marketing communications, including advertising, promotion, and sponsorship.	_	
PR7	ADD	Total number of incidents of non-compliance with regulations and voluntary codes concerning marketing communications, including advertising, promotion, and sponsorship by type of outcomes.	-	
Custo	ner Priv	асу		
PR8	ADD	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data.	_	
Compl	iance			
PR9	CORE	Monetary value of significant fines for noncompliance with laws and regulations concerning the provision and use of products and services.	_	
l	l			i .

\*\*Indicators(CORE, ADD) refer to disclosures of "Sustainability Reporting Guidelines, 3rd Edition" published by the Global Reporting.